

# **RPM Reports Record Fiscal 2023 Fourth-Quarter and Full-Year Results**

- Record fourth-quarter net sales of \$2.02 billion increased 1.6% over prior year
- Fourth-quarter net income was \$151.4 million, diluted EPS was \$1.18, and EBIT was \$236.4 million
- Fourth-quarter adjusted diluted EPS was \$1.36 and adjusted EBIT increased 1.5% to a record \$267.8 million
- Record fourth-quarter cash provided by operating activities of \$314.1 million
- Record fiscal 2023 net sales of \$7.26 billion increased 8.2% over prior year
- Fiscal 2023 net income was \$478.7 million, diluted EPS was \$3.72, and EBIT was a record \$758.6 million
- Fiscal 2023 adjusted diluted EPS was a record \$4.30 and adjusted EBIT increased 18.8% to a record \$841.6 million
- Fiscal 2024 first-quarter outlook calls for sales growth of low-single digits and adjusted EBIT growth of high-single digits
- Fiscal full-year 2024 outlook calls for sales growth of mid-single digits and adjusted EBIT growth of low-double-digits to mid-teens

MEDINA, OH – July 26, 2023 – RPM International Inc. (NYSE: RPM), a world leader in specialty coatings, sealants and building materials, today reported financial results for its fiscal 2023 fourth quarter and year ended May 31, 2023.

"RPM generated a sixth consecutive quarter of record sales and adjusted EBIT. While prioritizing cash flow over profitability, we were still able to achieve adjusted EBIT growth primarily through our MAP 2025 initiatives. Our progress on inventory normalization initiatives drove a fourth-quarter record \$314 million of cash flow from operations and allowed us to reduce debt by nearly \$140 million. These impressive results were due to the hard work, collaboration and agility of our associates, which allowed us to capture growth opportunities and leverage MAP 2025 initiatives to operate more efficiently," said Frank C. Sullivan, RPM Chairman and CEO.

Sullivan continued, "As challenging conditions impacted certain end markets, our nimbleness and balanced business model enabled our growth. Several businesses benefited from their pivot to selling engineered solutions into infrastructure and reshoring-related capital projects, and our strategic focus on maintenance and repair provided resilience in construction end markets. Our operational flexibility, which is a product of MAP 2025 initiatives and our entrepreneurial culture, allowed us to quickly meet a seasonal demand increase at the end of the quarter."

# Fourth-Quarter 2023 Consolidated Results

### Consolidated

	Three Mo	nths ]	Ended		
<i>\$ in 000s except per share data</i>	 May 31,		May 31,		
	2023		2022	\$ Change	% Change
Net Sales	\$ 2,016,210	\$	1,983,890	\$ 32,320	1.6%
Net Income Attributable to RPM Stockholders	151,360		199,005	(47,645)	(23.9%)
Diluted Earnings Per Share (EPS)	1.18		1.54	(0.36)	(23.4%)
Income Before Income Taxes (IBT)	206,639		221,677	(15,038)	(6.8%)
Earnings Before Interest and Taxes (EBIT)	236,431		251,652	(15,221)	(6.0%)
Adjusted EBIT <sup>(1)</sup>	267,787		263,724	4,063	1.5%
Adjusted Diluted EPS <sup>(1)</sup>	1.36		1.42	(0.06)	(4.2%)

(1) Excludes certain items that are not indicative of RPM's ongoing operations. See tables below titled Supplemental Segment Information and Reconciliation of Reported to Adjusted Amounts for details.

Three of the four segments achieved record fiscal 2023 fourth-quarter sales, which were driven by increased pricing in response to continued inflation, offset by lower volumes. Volumes grew in certain businesses that positioned themselves to benefit from increased maintenance and construction spending on infrastructure and reshoring capital projects. On a consolidated basis, volumes declined, due in large part to destocking. The volume declines were more pronounced in certain new commercial and residential construction sectors, as well as OEM markets. Customer take-away at retail stores was also negative during most of the quarter, which further compounded the volume declines caused by retailer destocking. However, demand increased late in the quarter with the arrival of warmer weather, and the Consumer Group was able to quickly respond because of process improvements put in place through MAP 2025.

Geographically, sales grew 1.4% in North America, declined 1.9% in Europe, and grew 9.3% in Latin America. Sales also grew 17.5% in Asia/Pacific and 7.9% in Africa and the Middle East, fueled by higher spending on infrastructure projects. Excluding the impact of foreign currency translation, all regions generated positive sales growth.

Sales included 2.6% organic growth and 0.4% growth from acquisitions net of divestitures, partially offset by foreign currency translation headwinds of 1.4%.

Record fiscal 2023 fourth-quarter adjusted EBIT was driven by sales growth, benefits from MAP 2025 initiatives and Consumer Group margin recovery toward historical averages. These were partially offset by unfavorable fixed-cost leverage due to lower volumes and internal inventory normalization initiatives, unfavorable foreign currency translation and continued cost inflation. During the fourth quarter, we took additional actions to reduce costs in certain businesses where volumes were declining.

# Fourth-Quarter 2023 Segment Sales and Earnings

### Construction Products Group

		Three Mo	nths End	led		
\$ in 000s	Ν	1ay 31,	Ν	/lay 31,		
		2023		2022	\$ Change	% Change
Net Sales	\$	748,047	\$	745,908	\$ 2,139	0.3%
Income Before Income Taxes		116,847		120,286	(3,439)	(2.9%)
EBIT		117,284		121,705	(4,421)	(3.6%)
Adjusted EBIT <sup>(1)</sup>		124,464		122,414	2,050	1.7%

(1) Excludes certain items that are not indicative of RPM's ongoing operations. See table below titled Supplemental Segment Information for details.

CPG achieved record fourth-quarter sales despite challenging comparisons to the prior year when sales grew 18.5%. Revenue growth was driven by price increases and strength in concrete admixtures and repair products, which experienced increased demand from capital spending on infrastructure and reshoring-related projects. Restoration systems for roofing, facades and parking structures also grew and benefited from a strategic focus on repair and maintenance and its differentiated service model. Offsetting this growth, demand was weak in new residential and certain commercial construction markets, which was accentuated by customer destocking.

Sales included 0.8% organic growth and 1.0% growth from acquisitions, partially offset by foreign currency translation headwinds of 1.5%.

Record fourth-quarter adjusted EBIT was driven by price increases and MAP 2025 initiatives. Adjusted EBIT was negatively impacted by reduced fixed-cost leverage at plants from lower volumes and internal initiatives to normalize inventories that resulted in reduced production. CPG took actions to reduce its cost structure during the fourth quarter of fiscal 2023.

## Performance Coatings Group

		Three Mo	nths End	le d			
\$ in 000s	N	/lay 31,	Ν	1ay 31,			
		2023		2022	\$ (	Change	% Change
Net Sales	\$	358,355	\$	329,392	\$	28,963	8.8%
Income Before Income Taxes		49,861		41,219		8,642	21.0%
EBIT		49,342		41,051		8,291	20.2%
Adjusted EBIT <sup>(1)</sup>		51,748		42,585		9,163	21.5%

(1) Excludes certain items that are not indicative of RPM's ongoing operations. See table below titled Supplemental Segment Information for details.

PCG generated record fourth-quarter sales driven by volume growth in businesses that serve infrastructure and reshoring capital projects with engineered solutions, including fiberglass grating, protective coatings and flooring systems. Increased pricing and stronger demand from energy-related capital projects also contributed to growth.

Sales included 10.4% organic growth and 0.9% from acquisitions, partially offset by foreign currency translation headwinds of 2.5%.

Record fourth-quarter adjusted EBIT was driven by strong sales growth and MAP 2025 benefits. The adjusted EBIT growth was achieved on top of strong results in the prior-year period when adjusted EBIT grew 37.3%.

### Specialty Products Group

		Three Mon	nths En	ded		
\$ in 000s	N	/lay 31,	Ι	May 31,		
		2023		2022	\$ Change	% Change
Net Sales	\$	193,420	\$	225,766	\$ (32,346)	(14.3%)
Income Before Income Taxes		8,481		50,909	(42,428)	(83.3%)
EBIT		8,436		50,913	(42,477)	(83.4%)
Adjusted EBIT <sup>(1)</sup>		16,314		44,194	(27,880)	(63.1%)

(1) Excludes certain items that are not indicative of RPM's ongoing operations. See table below titled Supplemental Segment Information for details.

SPG's fourth-quarter sales decline was driven by lower volumes at businesses supplying OEM markets, including windows, doors, furniture, cabinets and RVs, where many customers were destocking. SPG faced challenging comparisons to the fiscal fourth quarter 2022 when the disaster restoration business had strong sales as it made significant progress resolving supply chain issues related to microchip shortages, and from the divestiture of the non-core furniture warranty business in the third quarter of fiscal 2023.

Sales included a 12.0% organic decline, a 1.8% reduction from divestitures net of acquisitions, and foreign currency translation headwinds of 0.5%.

Adjusted EBIT was negatively impacted by the sales decline, product mix, a \$3.4 million expense related to the resolution of a legal matter, and unfavorable fixed-cost leverage at plants due to reduced volumes and inventory normalization initiatives that resulted in lower production. SPG was disproportionately impacted by RPM's inventory normalization initiatives since this segment has the highest concentration of intercompany sales. SPG took actions to reduce its cost structure during the fourth quarter of fiscal 2023.

#### Consumer Group

		Three Mo	nths End	led		
\$ in 000s	Γ	May 31,	Ν	/lay 31,		
		2023		2022	\$ Change	% Change
Net Sales	\$	716,388	\$	682,824	\$ 33,564	4.9%
Income Before Income Taxes		99,449		79,172	20,277	25.6%
EBIT		102,866		79,117	23,749	30.0%
Adjusted EBIT <sup>(1)</sup>		104,651		80,272	24,379	30.4%

(1) Excludes certain items that are not indicative of RPM's ongoing operations. See table below titled Supplemental Segment Information for details.

The Consumer Group's record fourth-quarter sales were driven by selling price increases in response to continued cost inflation. Volumes declined due to a slowdown in consumer takeaway at retail and

customer destocking. However, MAP 2025 process improvements aided in quickly meeting demand following a seasonal increase in consumer takeaway at the end of the quarter. Share gains also helped limit the volume decline.

Sales included 5.6% organic growth and 0.3% growth from acquisitions, partially offset by foreign currency translation headwinds of 1.0%.

Fourth-quarter adjusted EBIT was driven by MAP 2025 benefits and sales increases, resulting in margins approaching historical averages following supply chain disruptions in the prior-year period.

# Fiscal Year 2023 Consolidated Results

## Consolidated

	Year	Endeo	ł		
<i>\$ in 000s except per share data</i>	 May 31,		May 31,		
	2023		2022	\$ Change	% Change
Net Sales	\$ 7,256,414	\$	6,707,728	\$ 548,686	8.2%
Net Income Attributable to RPM Stockholders	478,691		491,481	(12,790)	(2.6%)
Diluted Earnings Per Share (EPS)	3.72		3.79	(0.07)	(1.8%)
Income Before Income Taxes (IBT)	649,382		606,799	42,583	7.0%
Earnings Before Interest and Taxes (EBIT)	758,649		702,322	56,327	8.0%
Adjusted EBIT <sup>(1)</sup>	841,632		708,437	133,195	18.8%
Adjusted Diluted EPS <sup>(1)</sup>	4.30		3.66	0.64	17.5%

(1) Excludes certain items that are not indicative of RPM's ongoing operations. See tables below titled Supplemental Segment Information and Reconciliation of Reported to Adjusted Amounts for details.

All four segments generated record sales results driven by increased pricing in response to inflation, strong demand for engineered solutions for infrastructure and reshoring capital projects, and improvements in supply chain conditions in the first half of the fiscal year. Partially offsetting this growth, volume was negatively impacted in the second half of the fiscal year by customer destocking, a slowdown in certain construction sectors and OEM demand, and reduced consumer takeaway at retailers.

Record adjusted EBIT was driven by sales growth and MAP 2025 initiatives. Partially offsetting this growth was unfavorable fixed-cost leverage at RPM facilities due to lower volumes and internal inventory normalization initiatives, as well as continued material cost inflation. Foreign currency translation headwinds also negatively impacted adjusted EBIT.

# **Cash Flow and Financial Position**

During fiscal 2023:

• Cash provided by operating activities was \$577.1 million compared to \$178.7 million during the prior-year period, driven primarily by improved working capital management, MAP 2025 working capital initiatives and operating margin expansion.

- Capital expenditures were \$254.4 million compared to \$222.4 million during the prior-year period, driven by organic growth opportunities and MAP 2025 efficiency programs.
- The company returned \$263.9 million to stockholders through cash dividends and share repurchases.

As of May 31, 2023:

- Total debt was \$2.68 billion compared to \$2.69 billion a year ago.
- Total debt was reduced by \$138.8 million compared to February 28, 2023.
- Inventories decreased by \$77.1 million compared to May 31, 2022, and decreased by \$205.8 million compared to February 28, 2023, driven by internal inventory normalization actions and MAP 2025 initiatives.
- Total liquidity, including cash and committed revolving credit facilities, was \$1.03 billion, compared to \$1.31 billion a year ago. The liquidity decline was driven by increased revolver utilization associated with a bond maturity.

# **Business Outlook**

"In the first quarter, we expect certain positive trends to continue, including increasing demand for our engineered solutions serving infrastructure and reshoring projects, and continued benefits from MAP 2025 initiatives. Additionally, several profitability headwinds are expected to moderate during the quarter including foreign currency translation, customer destocking, internal initiatives to normalize inventories and material cost inflation. These positive factors are expected to outweigh challenging market conditions in some businesses and result in a seventh consecutive quarter of record sales and adjusted EBIT, as well as improved cash flow from operations," Sullivan added.

"Although demand trends remain volatile, we expect many of the positive first-quarter trends to continue throughout most of fiscal year 2024, and our growth will be aided by less challenging comparisons in the second half of the year. This, combined with our MAP 2025 initiatives, our focus on repair and maintenance, and our strategic balance between segments, is expected to result in another year of record revenue and profitability," he concluded.

The company expects the following in the fiscal year 2024 first quarter:

- Consolidated sales to increase in the low-single-digit percentage range compared to prior-year record results.
- CPG sales to increase in the low-single-digit percentage range compared to prior-year record results.
- PCG sales to increase in the mid-single-digit percentage range compared to prior-year record results.
- SPG sales to decrease in the high-single-digit percentage range compared to prior-year record results.
- Consumer Group sales to increase in the low-single-digit percentage range compared to prioryear record results.

• Consolidated adjusted EBIT to increase in the high-single-digit percentage range compared to prior-year record results.

The company expects the following in the full fiscal year 2024:

- Modest economic growth.
- MAP 2025 benefits in line with fiscal year 2024 run-rate target of \$160 million.
- Continued strength in infrastructure and reshoring-related capital spending.
- Moderating headwinds from inflation, destocking and foreign currency translation.
- Continuing uncertainty in commercial construction.
- Consolidated sales to increase in the mid-single-digit percentage range compared to prior-year record results.
- Consolidated adjusted EBIT to increase in the low-double-digit to mid-teen percentage range compared to prior-year record results, with stronger growth in the second half of the fiscal year, assuming that the economy does not enter a recession.

By segment, the company expects the following for full fiscal year 2024:

- CPG to benefit from stabilization in residential construction, strength in concrete admixtures and repair products, and higher demand for restoration systems for roofing, facades and parking structures, with uncertainty in commercial construction.
- PCG to benefit from continued strength in businesses that serve reshoring, infrastructure and energy capital projects with engineered solutions, even as it faces challenging comparisons.
- SPG to generate improved results in the second half of fiscal year 2024 when the segment faces easier comparisons as it benefits from reduced destocking headwinds.
- Consumer Group volumes to stabilize in the second half of the year along with a continued benefit from pricing, although at a lower level compared to the prior year.

On June 1, 2023, some international businesses, which generate approximately \$100 million of annual revenue, that previously operated under the CPG segment began operating under the PCG segment. This change will be reflected beginning in fiscal 2024 first-quarter reporting, including recast prior-period results for comparison. The outlooks above do not incorporate this change in management reporting, and this change will have no impact on consolidated results.

# Earnings Webcast and Conference Call Information

Management will host a conference call to discuss these results beginning at 10:00 a.m. EDT today. The call can be accessed via webcast at <u>www.RPMinc.com/Investors/Presentations-Webcasts</u> or by dialing 1-877-270-2148 or 1-412-902-6510 for international callers and asking to join the RPM International call. Participants are asked to call the assigned number approximately 10 minutes before the conference call begins. The call, which will last approximately one hour, will be open to the public, but only financial analysts will be permitted to ask questions. The media and all other participants will be in a listen-only mode.

For those unable to listen to the live call, a replay will be available from July 26, 2023, until August 2, 2023. The replay can be accessed by dialing 1-877-344-7529 or 1-412-317-0088 for international callers. The access code is 1483887. The call also will be available for replay and as a written transcript via the RPM website at <u>www.RPMinc.com</u>.

## **About RPM**

RPM International Inc. owns subsidiaries that are world leaders in specialty coatings, sealants, building materials and related services. The company operates across four reportable segments: consumer, construction products, performance coatings and specialty products. RPM has a diverse portfolio of market-leading brands, including <u>Rust-Oleum</u>, <u>DAP</u>, <u>Zinsser</u>, <u>Varathane</u>, <u>DayGlo</u>, <u>Legend Brands</u>, <u>Stonhard</u>, <u>Carboline</u>, <u>Tremco</u> and <u>Dryvit</u>. From homes and workplaces, to infrastructure and precious landmarks, RPM's brands are trusted by consumers and professionals alike to <u>help build a better world</u>. The company employs approximately 17,300 individuals worldwide. Visit <u>www.RPMinc.com</u> to learn more.

For more information, contact Matt Schlarb, Senior Director of Investor Relations, at 330-220-6064 or <u>mschlarb@rpminc.com</u>.

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#### **Use of Non-GAAP Financial Information**

To supplement the financial information presented in accordance with Generally Accepted Accounting Principles in the United States ("GAAP") in this earnings release, we use EBIT, adjusted EBIT and adjusted earnings per share, which are all non-GAAP financial measures. EBIT is defined as earnings (loss) before interest and taxes, with adjusted EBIT and adjusted earnings per share provided for the purpose of adjusting for one-off items impacting revenues and/or expenses that are not considered by management to be indicative of ongoing operations. We evaluate the profit performance of our segments based on income before income taxes, but also look to EBIT as a performance evaluation measure because interest expense is essentially related to corporate functions, as opposed to segment operations. For that reason, we believe EBIT is also useful to investors as a metric in their investment decisions. EBIT should not be considered an alternative to, or more meaningful than, income before income taxes as determined in accordance with GAAP, since EBIT omits the impact of interest and investment income or expense in determining operating performance, which represent items necessary to our continued operations, given our level of indebtedness. Nonetheless, EBIT is a key measure expected by and useful to our fixed income investors, rating agencies and the banking community all of whom believe, and we concur, that this measure is critical to the capital markets' analysis of our segments' core operating performance. We also evaluate EBIT because it is clear that movements in EBIT impact our ability to attract financing. Our underwriters and bankers consistently require inclusion of this measure in offering memoranda in conjunction with any debt underwriting or bank financing. EBIT may not be indicative of our historical operating results, nor is it meant to be predictive of potential future results. See the financial statement section of this earnings release for a reconciliation of EBIT and adjusted EBIT to income before income taxes, and adjusted earnings per share to earnings per share. We have not provided a reconciliation of our first-quarter fiscal 2024 adjusted EBIT guidance because material terms that impact such measure are not in our control and/or cannot be reasonably predicted, and therefore a reconciliation of such measure is not available without unreasonable effort.

#### **Forward-Looking Statements**

This press release contains "forward-looking statements" relating to our business. These forward-looking statements, or other statements made by us, are made based on our expectations and beliefs concerning future events impacting us and are subject to uncertainties and factors (including those specified below), which are difficult to predict and, in many instances, are beyond our control. As a result, our actual results could differ materially from those expressed in or implied by any such

forward-looking statements. These uncertainties and factors include (a) global markets and general economic conditions, including uncertainties surrounding the volatility in financial markets, the availability of capital, and the viability of banks and other financial institutions; (b) the prices, supply and availability of raw materials, including assorted pigments, resins, solvents, and other natural gas-and oil-based materials; packaging, including plastic and metal containers; and transportation services, including fuel surcharges; (c) continued growth in demand for our products; (d) legal, environmental and litigation risks inherent in our construction and chemicals businesses and risks related to the adequacy of our insurance coverage for such matters; (e) the effect of changes in interest rates; (f) the effect of fluctuations in currency exchange rates upon our foreign operations; (g) the effect of non-currency risks of investing in and conducting operations in foreign countries, including those relating to domestic and international political, social, economic and regulatory factors; (h) risks and uncertainties associated with our ongoing acquisition and divestiture activities; (i) the timing of and the realization of anticipated cost savings from restructuring initiatives and the ability to identify additional cost savings opportunities; (i) risks related to the adequacy of our contingent liability reserves; (k) risks relating to the Covid pandemic; (1) risks related to adverse weather conditions or the impacts of climate change and natural disasters; (m) risks relating to the Russian invasion of Ukraine and other wars; (n) risks related to data breaches and data privacy violations; and (o) other risks detailed in our filings with the Securities and Exchange Commission, including the risk factors set forth in our Annual Report on Form 10-K for the year ended May 31, 2022, as the same may be updated from time to time. We do not undertake any obligation to publicly update or revise any forward-looking statements to reflect future events, information or circumstances that arise after the date of this release.

#### CONSOLIDATED STATEMENTS OF INCOME

IN THOUSANDS. EXCEPT PER SHARE DATA

(Unaudited)

	Three Mor	nths E	Inded	Year E		Ended		
	 May 31,		May 31,		May 31,		May 31,	
	 2023	-	2022		2023		2022	
Net Sales	\$ 2,016,210	\$	1,983,890	\$	7,256,414	\$	6,707,728	
Cost of Sales	1,241,062		1,245,388		4,508,370		4,274,675	
Gross Profit	 775,148		738,502		2,748,044		2,433,053	
Selling, General & Administrative Expenses	530,071		498,039		1,956,040		1,788,284	
Restructuring Expense	8,685		1,148		15,465		6,276	
Goodwill Impairment	-		-		36,745		-	
Interest Expense	33,630		23,801		119,015		87,928	
Investment (Income) Expense, Net	(3,838)		6,174		(9,748)		7,595	
(Gain) on Sales of Assets and Business, Net	(2,751)		(9,492)		(28,632)		(51,983)	
Other Expense (Income), Net	 2,712		(2,845)		9,777		(11,846)	
Income Before Income Taxes	 206,639		221,677		649,382		606,799	
Provision for Income Taxes	54,968		22,371		169,651		114,333	
Net Income	 151,671		199,306		479,731		492,466	
Less: Net Income Attributable to Noncontrolling Interests	311		301		1,040		985	
Net Income Attributable to RPM International Inc. Stockholders	\$ 151,360	\$	199,005	\$	478,691	\$	491,481	
Earnings per share of common stock attributable to RPM International Inc. Stockholders:								
Basic	\$ 1.18	\$	1.54	\$	3.74	\$	3.81	
Diluted	\$ 1.18	\$	1.54	\$	3.72	\$	3.79	
Average shares of common stock outstanding - basic	127,345		127,573		127,507		127,948	
Average shares of common stock outstanding - diluted	128,720		129,467		128,816		129,580	

#### SUPPLEMENTAL SEGMENT INFORMATION

IN THOUSANDS (Unaudited)

		Three Months Ended May 31, May 31,				Year I	d May 31,	
		2023		May 31, 2022		May 31, 2023		2022
Net Sales:		2023		2022		2023		2022
CPG Segment	s	748,047	\$	745,908	\$	2,608,872	\$	2,486,486
PCG Segment		358,355		329,392		1,333,567		1,188,379
SPG Segment		193,420		225,766		799.205		790,816
Consumer Segment		716,388		682,824		2,514,770		2,242,047
Total	\$	2,016,210	\$	1,983,890	\$	7,256,414	\$	6,707,728
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Income Before Income Taxes:								
CPG Segment	s	116.847	s	120,286	\$	309.683	\$	396,509
Income Before Income Taxes (a)	¢	- 1 -	Þ		¢	,	Ф	
Interest (Expense), Net (b) EBIT (c)		(437) 117,284		(1,419) 121,705		(8,416) 318,099		(6,673) 403,182
MAP initiatives (d)		7,180		709		11,236		3,967
Unusual executive costs (f)		-		-		-		805
(Gain) on sales of assets, net (g)	-	-	_	-	_	-		(41,906)
Adjusted EBIT	\$	124,464	\$	122,414	\$	329,335	\$	366,048
PCG Segment								
Income Before Income Taxes (a)	\$	49,861	\$	41,219	\$	133,757	\$	139,068
Interest Income, Net (b)		519		168		1,466		575
EBIT (c)		49,342		41,051		132,291		138,493
MAP initiatives (d)		2,406		1,534		44,740		7,242
Acquisition-related costs (e)		-		-		-		339
Unusual executive costs (f)		-		-		-		472
Adjusted EBIT	\$	51,748	\$	42,585	\$	177,031	\$	146,546
SPG Segment								
Income Before Income Taxes (a)	\$	8,481	\$	50,909	\$	103,279	\$	121,937
Interest Income (Expense), Net (b)		45		(4)		68		(86)
EBIT (c)	-	8,436		50,913		103,211		122,023
MAP initiatives (d)		7,878		18		15,271		1,440
Acquisition-related costs (e)		-		-		-		(45)
Unusual executive costs (f)		-		520		-		520
(Gain) on sales of assets and business, net (g)		-		(7,257)		(25,774)		(7,257)
Adjusted EBIT	\$	16,314	\$	44,194	\$	92,708	\$	116,681
Consumer Segment	-	.,	-		<u> </u>		<u> </u>	
Income Before Income Taxes (a)	s	99,449	s	79,172	\$	378,157	\$	175,084
Interest (Expense) Income, Net (b)	Ŷ	(3,417)	Ŷ	55	Ŷ	(3,372)	Ŷ	266
EBIT (c)		102,866		79,117		381,529		174,818
MAP initiatives (d)		1,785		1,155		2,699		2,409
Unusual executive costs (f)		1,705		1,155		2,035		776
Business interruption insurance recovery (h)		-		-		(20,000)		110
Adjusted EBIT	\$	104,651	\$	80,272	\$	364,228	\$	178,003
	à	104,001	ą	00,272	à	304,220	φ	170,003
Corporate/Other		(		(				(000)
(Loss) Before Income Taxes (a)	\$	(67,999)	\$	(69,909)	\$	(275,494)	\$	(225,799)
Interest (Expense), Net (b)		(26,502)		(28,775)		(99,013)		(89,605)
EBIT (c)		(41,497)		(41,134)		(176,481)		(136,194)
MAP initiatives (d)		12,107		13,225		54,811		30,497
Acquisition-related costs (e)		-		419		-		2,482
Unusual executive costs (f)		-		392		-		3,017
Foreign exchange loss on settlement of debt (i)		-		1,357		-		1,357
Adjusted EBIT	\$	(29,390)	\$	(25,741)	\$	(121,670)	\$	(98,841)
TOTAL CONSOLIDATED								
Income Before Income Taxes (a)	\$	206,639	\$	221,677	\$	649,382	\$	606,799
Interest (Expense)		(33,630)		(23,801)		(119,015)		(87,928)
Investment Income (Expense), Net		3,838		(6,174)		9,748		(7,595)
EBIT (c)		236,431		251,652		758,649		702,322
MAP initiatives (d)		31,356		16,641		128,757		45,555
Acquisition-related costs (e)		-		419		-		2,776
Unusual executive costs (f)		-		912		-		5,590
(Gain) on sales of assets and business, net (g)		-		(7,257)		(25,774)		(49,163)
Business interruption insurance recovery (h)		-		(··,==-1) -		(20,000)		-
Foreign exchange loss on settlement of debt (i)		-		1,357		-		1,357
Adjusted EBIT	\$	267,787	\$	263,724	\$	841,632	\$	708,437
	Ŧ	201,101	Ť	200,.24	Ť	011,002	Ť.	

(a) The presentation includes a reconciliation of Income (Loss) Before Income Taxes, a measure defined by Generally Accepted Accounting Principles in the United States (GAAP), to EBIT and Adjusted FBIT

(b) Interest Income (Expense), Net includes the combination of Interest Income (Expense) and Investment Income (Expense), Net.

(b) Interest Income (Expense), Net includes the combination of Interest Income (Expense) and Investment Income (Expense), Net.
(c) EBIT is defined as earnings (loss) before interest and taxes, with Adjusted EBIT provided for the purpose of adjusting for items impacting earnings that are not considered by management to be indicative of origing operations. We evaluate the profit performance of our segments based on income before income taxes, but also took to EBIT, or adjusted EBIT, as a performance evaluation measure because interest expense is essentially related to corporate functions, as opposed to segment operations. For that reason, we believe EBIT is also useful to investors as a metrix in their investment decisions. EBIT should not be considered an alternative to, or more meaningth than, income before income taxes as determined in accordance with GAAP, since EBIT onits the impact of interest and investment income or expense in determining operating performance, which represent items necessary to our continued operations, given our level of indebtedness. Nonetheless, EBIT is also useful to our fixed income investors, rating agencies and the banking community all of whom believe, and we concur, that this measure is critical to the capital markets' analysis of our segments' inceger is is clear that movements in EBIT impact or interest inceger inclusion of this measure in offering memoranda in conjunction with any debt underwriting or bank financing. EBIT may not be indicative of our historical operating performance. of potential future results.

Reflects restructuring and other charges, which have been incurred in relation to our Margin Acceleration Plan ("MAP to Growth") and our Margin Achievement Plan ("MAP 2025"), together MAP initiatives, as follows: (d)

"Inventory-related charges," & "Accelerated Expense - Other," & inventory write-offs related to the discontinuation of certain product lines ("Discontinued product lines") which have been recorded in Cost of Sales;

of Sales; A gain on sale of one of our closed facilities in the SPG segment ("Restructuring expense") recorded in (Gain) on Sales of Assets and Business, Net; "Headcount reductions, impairments, closures of facilities and related costs," which have been recorded in **Restructuring Expense**; A goodwill impairment charge related to the Universal Sealants ("USL") reporting unit which has been recorded in **Goodwill Impairment** "Accelerated Expense - Other," Receivable (recoveries)," "ERP consolidation plan," "Professional Fees," prepaid asset write-of related to the discontinuation of a product line within our Consumer segment ("Discontinued product lines") & "Unusual credits triggered by executive departures," which have been recorded in **Selling, General & Administrative Expenses**.

Acquisition costs reflect amounts included in gross profit for inventory step-ups associated with completed acquisitions and third-party consulting fees incurred in evaluating potential acquisition targets. (e)

(f) Reflects unusual compensation costs recorded unrelated to our MAP to Growth initiative.

The current year balance reflects the gains associated with the sale of the furniture warranty business and the sale and leaseback of a facility in the SPG segment. The prior year balance reflects the net gain associated with the sale and leaseback of certain real property assets within our CPG and SPG segments. (g)

(h) Business interruption insurance recovery at our Consumer segment related to lost sales and incremental costs incurred during fiscal 2021 and 2022 as a result of an explosion at the plant of a significant alkyd resin supplier.

(i) Foreign exchange loss on early payment of the \$100 million term loan in Q4 of fiscal 2022.

#### SUPPLEMENTAL INFORMATION

RECONCILIATION OF "REPORTED" TO "ADJUSTED" AMOUNTS (Unaudited)

		Three Mor	ths Ende	d	Year Ended			
	M	ay 31,	M	lay 31,	M	lay 31,	May 31,	
		2023		2022		2023		2022
Reconciliation of Reported Earnings per Diluted Share to Adjusted								
Earnings per Diluted Share (All amounts presented after-tax):								
Reported Earnings per Diluted Share	\$	1.18	\$	1.54	\$	3.72	\$	3.79
MAP initiatives (d)		0.19		0.10		0.83		0.27
Acquisition-related costs (e)		-		-		-		0.02
Unusual executive costs (f)		-		-		-		0.03
(Gain) on sales of assets and business, net (g)		-		(0.06)		(0.14)		(0.34)
Business interruption insurance recovery (h)		-		-		(0.12)		-
Foreign exchange loss on settlement of debt (i)		-		0.01		-		0.01
Discrete tax adjustments (j)		-		(0.24)		-		(0.24)
Investment returns (k)		(0.01)		0.07	_	0.01		0.12
Adjusted Earnings per Diluted Share (I)	\$	1.36	\$	1.42	\$	4.30	\$	3.66

Reflects restructuring and other charges, which have been incurred in relation to our Margin Acceleration Plan ("MAP to Growth") and our Margin Achievement Plan ("MAP 2025"), together MAP initiatives, (d) as follows:

"Inventory-related charges," & "Accelerated Expense - Other," & inventory write-offs related to the discontinuation of certain product lines ("Discontinued product lines") which have been recorded in Cost of Sales:

A gain on sale of one of our closed facilities in the SPG segment ("Restructuring expense") recorded in (Gain) on Sales of Assets and Business, Net;

"Headcount reductions, impairments, closures of facilities and related costs," which have been recorded in Restructuring Expense;

A goodwill repairment charge related to the Universal Sealants ("USL") reporting unit which has been recorded in **Goodwill Impairment**; "Accelerated Expense - Other," "Receivable (recoveries)," "ERP consolidation plan," "Professional Fees," prepaid asset write-off related to the discontinuation of a product line within our Consumer segment ("Discontinued product lines") & "Unusual credits triggered by executive departures," which have been recorded in Selling, General & Administrative Expenses

Acquisition costs reflect amounts included in gross profit for inventory step-ups associated with completed acquisitions and third-party consulting fees incurred in evaluating potential acquisition targets. (e)

Reflects unusual compensation costs recorded unrelated to our MAP to Growth initiative. (f)

The current year balance reflects the gains associated with the sale of the furniture warranty business and the sale and leaseback of a facility in the SPG segment. The prior year balance reflects the net (g) gain associated with the sale and leaseback of certain real property assets within our CPG and SPG segments.

Business interruption insurance recovery at our Consumer segment related to lost sales and incremental costs incurred during fiscal 2021 and 2022 as a result of an explosion at the plant of a significant (h) alkyd resin supplier.

(i) Foreign exchange loss on early payment of the \$100 million term loan in Q4 of fiscal 2022.

(j) Fiscal 2022 includes income tax benefits associated with a reduction of the deferred income tax liability for unremitted foreign earnings and the reversal of valuation allowance against foreign tax credits.

(k) Investment returns include realized net gains and losses on sales of investments and unrealized net gains and losses on equity securities, which are adjusted due to their inherent volatility. Management does not consider these gains and losses, which cannot be predicted with any level of certainty, to be reflective of the Company's core business operations

Adjusted Diluted EPS is provided for the purpose of adjusting diluted earnings per share for items impacting earnings that are not considered by management to be indicative of ongoing operations. (I)

# CONSOLIDATED BALANCE SHEETS

IN THOUSANDS (Unaudited)

May 31, 2023         May 31, 2022           Assets         Current Assets         2           Cash and cash equivalents         \$ 215,777         \$ 201,672           Tade accounts receivable         1,552,552         1,479,301           Allowance for doubtful accounts         (49,482)         (46,669)           Net trade accounts receivable         1,503,040         1,422,632           Inventories         1,135,496         1,212,618           Prepaid expenses and other current assets         329,845         304,887           Total current assets         3184,166         3,151,000           Property, Plant and Equipment, et         1,239,476         1,103,883           Other Assets         232,916         2,132,915           Goodwill         1,239,476         1,103,883           Other Intangible assets, net of amortization         554,991         592,261           Operating lease right-Oxice assets         329,582         307,797           Deferred income taxes         164,779         196,074           Total other assets         236,830         2,451,914           Current Liabilities         2,670,204         \$ 6,707,706           Liabilities         2,538,360         2,451,914           Current trabilities         <		Mars 04, 0000					
Current Assets         S         215,787         \$         201,672           Tack accounts receivable         1,552,522         1,479,301         Allowance for doubtful accounts         (49,482)         (46,669)           Net trade accounts receivable         1,503,040         1,422,632         (46,669)           Inventiones         1,155,466         1,212,618         304,887           Total current assets         329,845         304,887           Total current assets         3,232,916         2,132,915           Allowance for depreciation         (1,093,440)         (1,028,932)           Property, plant and equipment, net         1,239,476         1,103,983           Other Assets         329,582         307,797           Defred income taxes         15,470         18,914           Other assets         2,358,360         2,451,914           Total other assets         5         6,782,004         \$           Total other assets         5         6,782,004         \$         8,03,669           Current Liabilities         2,456,384         2,016,02         2,451,914           Total other assets         2,677,328         603,454         Accrued compensation and benefits         2,73,288         603,454           Accrued cosses	Acasta	Na	ay 31, 2023	wiay 51, 2022			
Cash and cash equivalents         \$         215,787         \$         201,672           Trade accounts receivable         1,552,522         1,479,301         Allowance for doubtful accounts         (46,669)           Net trade accounts receivable         1,515,406         1,212,618         799,214         77,146         71,155,406         1,212,618           Prepaid expenses and other current assets         329,845         304,887         704,816         3,151,600           Property, Plant and Equipment, at Cost         2,332,916         2,132,915         71,103,983         1,137,668           Other intangible assets, net of amortization         1,239,588         1,337,668         307,797         19,5074           Other intangible assets         329,582         307,797         19,5074         108,344         56,782,004         \$6,707,706           Liabilities and Stockholders' Equity         2,358,360         2,451,914         50,22,61         30,868         30,464           Current Liabilities         \$6,707,706         \$6,707,706         \$6,707,706         \$6,707,706         \$6,707,706         \$2,451,914         \$7,858         \$603,454         Accrued compensation and benefits         \$2,738,262,445         \$2,64,70         \$2,450,803         \$6,707,706         \$2,451,914         \$2,65,221         \$2,036,450							
Trade accounts receivable         1,552,522         1,479,301           Allowance for doubtful accounts         (49,482)         (46,669)           Net trade accounts receivable         1,135,496         1,212,618           Prepaid expenses and other current assets         329,845         304,887           Total current assets         3,184,168         3,151,809           Property, Plant and Equipment, at Cost         2,332,916         2,132,915           Allowance for depreciation         (1,093,440)         (1,028,932)           Property, plant and equipment, net         1,239,476         1,103,983           Other Assets         329,582         307,797           Deferred income taxes         15,470         18,914           Other         164,729         195,074           Other assets         2,358,360         2,445,1914           Current liabilities         2,358,360         2,445,1914           Current portion of long-term debt         178,588         603,454           Accrued compensation and benefits         2,505,221         2,081,155           Operating lease liabilities         2,470         24,508           Other accrued liabilities         2,470         24,508           Other accrued inseliabilities         2,65,221         2,08		\$	215 787	\$	201 672		
Allowance for doubtful accounts         (49.482)         (49.669)           Net trade accounts receivable         1,503,040         1,432,632           Inventories         1,135,496         1,212,618           Propaid expenses and other current assets         3,184,168         3,151,809           Proparty, Plant and Equipment, at Cost         2,332,916         2,132,915           Allowance for depreciation         (1,093,440)         (1,028,932)           Property, plant and equipment, net         1,239,476         1,103,983           Other Assets         329,582         307,797           Goodwill         1,293,588         1,337,868           Other intangible assets, net of amortization         554,991         592,261           Operating lease right-of-use assets         329,582         307,797           Deferred income taxes         15,470         18,814           Other         164,729         198,074           Total other assets         2,358,360         2,451,914           Total Assets         \$6,782,004         \$6,770,706           Liabilities         347,477         325,632           Other accured iong-term debt         \$7,888         603,454           Accurued compensation and benefits         2,505,221         2,083,155     <		Ψ		Ψ			
Net trade accounts receivable         1,503,040         1,432,632           Inventories         1,135,496         1,212,618           Prepaid expenses and other current assets         329,845         304,887           Total current assets         3,184,1086         3,151,609           Property, Plant and Equipment, at Cost         2,332,916         2,132,915           Allowance for depreciation         (1,093,440)         (1,028,932)           Property, plant and equipment, net         1,239,476         1,103,983           Other Assets         329,582         307,797           Deferred income taxes         15,470         18,914           Other         164,729         196,074           Other assets         2,358,380         2,451,914           Total other assets         2,358,380         2,451,914           Total Assets         \$         6,707,706           Liabilities         2,505,221         2,083,454           Accrued compensation and benefits         257,328         262,445           Accrued losses         2,261,226         2,265,227           Total current liabilities         2,470         24,508           Other accrued liabilities         2,470         24,508           Other accrued liabilities							
Inventories         1,135,496         1,212,518           Prepaid expenses and other current assets         329,845         304,887           Total current assets         3,184,168         3,151,809           Property, Plant and Equipment, at Cost         2,332,916         2,132,915           Allowance for depreciation         (1,093,440)         (1,028,932)           Property, plant and equipment, net         1,239,476         1,103,883           Other Assets         329,582         307,797           Goodwill         1,54,991         592,261           Operating lease right-of-use assets         329,582         307,797           Deferred income taxes         15,470         18,914           Other         164,729         195,074           Total other assets         2,358,360         2,451,914           Total other assets         \$6,782,004         \$6,707,706           Liabilities         2,450,832         \$26,740           Accounts payable         \$680,938         \$800,369           Current Liabilities         24,573,288         262,445           Accrued compensation and benefits         257,328         262,445           Accrued compensation and benefits         2,505,221         2,063,155           Operating leas					· · ·		
Prepaid expenses and other current assets         329,845         304,887           Total current assets         3,184,168         3,151,809           Property, Plant and Equipment, at Cost         2,332,916         2,132,915           Allowance for depreciation         (1,028,932)         1,028,932           Goodwill         1,239,476         1,103,983           Other Assets         329,582         307,797           Deferred income taxes         329,582         307,797           Deferred income taxes         15,470         18,914           Other         154,70         18,914           Other assets         2,358,360         2,451,914           Total other assets         2,358,360         2,451,914           Total Assets         \$6,782,004         \$6,707,706           Liabilities         24,519         \$6,707,706           Liabilities         24,701         24,508           Accounts payable         \$6,80,938         \$800,369           Current portion of long-term debt         178,588         603,454           Accoued cosses         26,470         24,508           Other accrued liabilities         1,490,801         2,016,409           Long-term Liabilities         2,505,221         2,083,155							
Total current assets         3,184,168         3,151,809           Property, Plant and Equipment, at Cost         2,332,916         2,132,915           Allowance for depreciation         (1,093,440)         (1,028,932)           Property, plant and equipment, net         1,239,476         1,103,983           Other Assets         329,582         1,377,868           Goodwill         1,293,588         1,337,868           Other intangible assets, net of amortization         554,991         592,261           Operating lease right-of-use assets         329,582         307,797           Deferred income taxes         15,470         18,914           Other         164,729         195,074           Total other assets         2,358,360         2,451,914           Total assets         2,358,360         2,451,914           Current Liabilities         2,57,328         603,454           Accourts payable         \$ 680,938         \$ 800,369           Current Liabilities         1,490,801         2,016,408           Long-term Liabilities         1,490,801         2,016,408           Long-term Liabilities         2,65,221         2,083,115           Operating lease liabilities         2,65,221         2,083,115           Operating							
Property, Plant and Equipment, at Cost         2,332,916         2,132,915           Allowance for depreciation         (1,033,440)         (1,028,932)           Property, plant and equipment, net         1,239,476         (1,039,480)           Other Assets         1,239,476         1,103,983           Other intangible assets, net of amortization         554,991         592,261           Operating lease right-of-use assets         329,582         307,797           Deferred income taxes         15,470         18,914           Other         164,729         195,074           Total other assets         2,358,360         2,451,914           Current Liabilities         \$ 6,707,706         \$ 6,707,706           Liabilities and Stockholders' Equity         \$ 6,707,268         \$ 800,389           Current up ortion of long-term debt         178,588         603,454           Accrued compensation and benefits         257,328         262,445           Accrued liabilities         2,46,70         24,508           Other accrued liabilities         2,61,70         2,616,408           Long-term Liabilities         2,505,221         2,083,155           Operating lease liabilities         2,140,0801         2,016,408           Long-term Liabilities         3,144,203							
Allowance for depreciation         (1.093,440)         (1.028,932)           Property, plant and equipment, net         1,239,476         1,103,983           Other Assets         1,239,476         1,103,983           Goodwill         1,293,588         1,337,868           Other Intangible assets, net of amortization         554,991         592,261           Operating lease right-of-use assets         329,582         307,797           Deferred income taxes         164,729         195,074           Total other assets         2,358,360         2,451,914           Total other assets         2,358,360         2,451,914           Total Assets         \$ 6,702,004         \$ 6,707,706           Liabilities         2,456,470         24,558           Accounts payable         \$ 6680,938         \$ 800,369           Current portion of long-term debt         178,588         603,454           Accould compensation and benefits         26,470         24,508           Accrued losses         26,470         24,508           Long-term Liabilities         2,401,408         2,016,408           Long-term debt, less current maturities         2,505,221         2,083,155           Operating lease liabilities         245,5139         2,707,470 <tr< td=""><td></td><td></td><td></td><td></td><td></td></tr<>							
Property, plant and equipment, net         1,239,476         1,103,983           Other Assets         -         -         -           Goodwill         1,293,588         1,337,868         -           Other intangible assets, net of amortization         554,991         592,261         -           Operating lease right-of-use assets         329,582         307,797         -         18,914         -           Other         164,729         195,074         18,914         -							
Other Assets         Image: Construct of Construction of Constructin Construction of Construct							
Goodwill         1,293,588         1,337,868           Other intangible assets, net of amortization         554,991         592,261           Operating lease right-of-use assets         329,582         307,797           Deferred income taxes         15,470         18,914           Other         164,729         195,074           Total other assets         2,356,360         2,451,914           Total other assets         \$ 6,782,004         \$ 6,707,706           Liabilities         \$ 6,782,004         \$ 6,707,706           Liabilities         \$ 6,707,706         \$ 6,707,706           Liabilities         \$ 2,538,860         2,4451,914           Accounts payable         \$ 680,938         \$ 800,369           Current Liabilities         257,328         262,445           Accrued compensation and benefits         257,328         266,470           Accrued liabilities         347,477         325,632           Total current liabilities         1,490,801         2,016,408           Long-term Liabilities         2,505,221         2,083,155           Operating lease liabilities         2,677,111         276,990           Deferred income taxes         90,347         82,186           Total long-term liabilities			1,239,470		1,105,905		
Other intangible assets, net of amortization         554,991         592,261           Operating lease right-of-use assets         329,582         307,797           Deferred income taxes         15,470         18,914           Other         164,729         195,074           Total other assets         2,358,360         2,451,914           Total other assets         \$ 6,782,004         \$ 6,707,706           Liabilities         \$ 6,782,004         \$ 6,707,706           Liabilities         \$ 6,703,208         \$ 800,369           Current Liabilities         245,454         \$ 6,707,706           Liabilities and Stockholders' Equity         257,328         262,445           Accounts payable         \$ 680,938         \$ 800,369           Current portion of long-term debt         178,588         603,454           Accrued compensation and benefits         257,328         262,445           Accrued labilities         245,470         24,508           Other accrued liabilities         24,6470         2,016,408           Long-term Liabilities         2,505,221         2,083,155           Operating lease liabilities         2,617,111         276,990           Deferred income taxes         90,347         82,186           Total lo			1 202 599		1 337 969		
Operating lease right-of-use assets         329,582         307,797           Deferred income taxes         15,470         18,914           Other         164,729         195,074           Total other assets         2,358,360         2,451,914           Total other assets         \$ 6,782,004         \$ 6,707,706           Liabilities and Stockholders' Equity         \$ 6,782,004         \$ 6,707,706           Current Liabilities         \$ 6,702,004         \$ 6,707,706           Accounts payable         \$ 6,80,938         \$ 6,03,454           Accoured compensation and benefits         257,328         262,445           Accoured losses         26,470         24,508           Other accrued liabilities         347,477         325,632           Total current liabilities         1,490,801         2,016,408           Long-term debt, less current maturities         2,655,221         2,083,155           Operating lease liabilities         285,524         265,139           Other long-term liabilities         3,148,203         2,707,470           Total long-term liabilities         3,148,203         2,707,470           Total long-term liabilities         3,148,203         2,707,470           Total long-term liabilities         3,148,203         2,707,47							
Deferred income taxes         15,470         18,914           Other         164,729         195,074           Total other assets         2,358,360         2,451,914           Total Assets         \$ 6,782,004         \$ 6,707,706           Liabilities         \$ 6,782,004         \$ 6,707,706           Liabilities         \$ 6,782,004         \$ 6,707,706           Liabilities         \$ 6,782,004         \$ 6,707,706           Locurent portion of long-term debt         178,588         603,454           Accourd compensation and benefits         257,328         262,445           Accrued losses         26,470         24,508           Other accrued liabilities         347,477         325,632           Total current liabilities         1,490,801         2,016,408           Long-term Liabilities         2,655,221         2,083,155           Operating lease liabilities         2,655,224         265,139           Other long-term liabilities         2,677,111         276,990           Deferred income taxes         90,347         82,186           Total long-term liabilities         3,148,203         2,707,470           Total liabilities         3,148,203         2,707,470           Total liabilities         4,639,004 <td></td> <td></td> <td></td> <td></td> <td></td>							
Other         164,729         195,074           Total other assets         2,358,360         2,451,914           Total Assets         \$ 6,782,004         \$ 6,707,706           Liabilities and Stockholders' Equity         \$         6,80,938         \$ 800,369           Current Liabilities         \$         680,938         \$ 800,369           Current portion of long-term debt         178,588         603,454           Accrued compensation and benefits         257,328         262,445           Accrued losses         26,470         24,508           Other accrued liabilities         347,477         325,632           Total current liabilities         1,490,801         2,016,408           Long-term debt, less current maturities         2,505,221         2,083,155           Operating lease liabilities         285,524         265,139           Other long-term liabilities         267,111         276,990           Deferred income taxes         90,347         82,186           Total long-term liabilities         3,148,203         2,707,470           Total long-term liabilities         3,148,203         2,707,470           Total long-term liabilities         3,148,203         2,707,470           Total liabilities         3,148,203							
Total other assets         2,388,360         2,451,914           Total Assets         \$ 6,782,004         \$ 6,707,706           Liabilities and Stockholders' Equity         \$ 6,782,004         \$ 6,707,706           Current Liabilities         \$ 680,938         \$ 800,369           Current portion of long-term debt         178,588         603,454           Accoued compensation and benefits         257,328         266,245           Accrued losses         26,470         24,508           Other accrued liabilities         347,477         325,632           Total current liabilities         1,490,801         2,016,408           Long-term Liabilities         245,524         265,139           Other long-term liabilities         245,524         265,139           Other long-term liabilities         267,111         276,990           Deferred income taxes         90,347         82,186           Total long-term liabilities         3,148,203         2,707,470           Total liabilities         3,148,203         2,707,470           Total labilities         4,639,004         4,723,878           Stockholders' Equity         -         -         -           Preferred stock; none issued         -         -         -							
Total Assets         \$         6,782,004         \$         6,707,706           Liabilities and Stockholders' Equity          \$         6,707,706         \$         6,707,706           Current Liabilities          178,588         600,369         \$         800,369           Current portion of long-term debt         178,588         603,454         603,454         603,454           Accrued compensation and benefits         257,328         262,445         262,445         262,445           Accrued losses         26,470         24,508         0149,801         2,016,408           Long-term Liabilities         1,490,801         2,016,408         2,016,408           Long-term labilities         2,85,524         2,683,155         0perating lease liabilities         2,85,524         265,139           Other long-term liabilities         2,85,524         2,685,139         2,707,470         32,707,470           Total long-term liabilities         3,148,203         2,707,470         32,707,470         4,723,878           Stockholders' Equity          -         -         -         -           Preferred stock; none issued         -         -         -         -           Common stock (outstanding 128,766; 129,199)			· · · · · · · · · · · · · · · · · · ·				
Liabilities and Stockholders' Equity           Current Liabilities           Accounts payable         \$ 680,938         \$ 800,369           Current portion of long-term debt         178,588         603,454           Accrued compensation and benefits         257,328         262,445           Accrued losses         26,470         24,508           Other accrued liabilities         347,477         325,632           Total current liabilities         1,490,801         2,016,408           Long-term debt, less current maturities         2,505,221         2,083,155           Operating lease liabilities         285,524         265,139           Other long-term liabilities         267,111         276,990           Deferred income taxes         90,347         82,186           Total long-term liabilities         3,148,203         2,707,470           Total liabilities         3,148,203         2,707,470           Total liabilities         4,639,004         4,723,878           Stockholders' Equity         -         -           Preferred stock; none issued         -         -           Common stock (outstanding 128,766; 129,199)         1,288         1,292           Paid-in capital         1,124,825         1,096,147		¢		¢			
Current Liabilities         \$         680,938         \$         800,369           Current portion of long-term debt         178,588         603,454           Accrued compensation and benefits         257,328         262,445           Accrued losses         26,470         24,508           Other accrued liabilities         347,477         325,632           Total current liabilities         1,490,801         2,016,408           Long-term Liabilities         2,505,221         2,083,155           Operating lease liabilities         285,524         265,139           Other long-term liabilities         267,111         276,990           Deferred income taxes         90,347         82,186           Total long-term liabilities         3,148,203         2,707,470           Total liabilities         3,148,203         2,707,470           Total liabilities         3,148,203         2,707,470           Total liabilities         4,639,004         4,723,878           Stockholders' Equity         -         -           Preferred stock; none issued         -         -           Common stock (outstanding 128,766; 129,199)         1,288         1,292           Paid-in capital         1,124,825         1,096,147		φ	0,762,004	φ	0,707,700		
Accounts payable       \$       680,938       \$       800,369         Current portion of long-term debt       178,588       603,454         Accrued compensation and benefits       257,328       262,445         Accrued losses       26,470       24,508         Other accrued liabilities       347,477       325,632         Total current liabilities       1,490,801       2,016,408         Long-term debt, less current maturities       2,505,221       2,083,155         Operating lease liabilities       285,524       265,139         Other long-term liabilities       267,111       276,990         Deferred income taxes       90,347       82,186         Total long-term liabilities       3,148,203       2,707,470         Total long-term liabilities       3,148,203       2,707,470         Total long-term liabilities       3,148,203       2,707,470         Stockholders' Equity       -       -       -         Preferred stock; none issued       -       -       -         Common stock (outstanding 128,766; 129,199)       1,288       1,292         Paid-in capital       1,124,825       1,096,147         Treasury stock, at cost       (784,463)       (717,019)         Accumulated other compr							
Current portion of long-term debt         178,588         603,454           Accrued compensation and benefits         257,328         262,445           Accrued losses         26,470         24,508           Other accrued liabilities         347,477         325,632           Total current liabilities         1,490,801         2,016,408           Long-term Liabilities         1,490,801         2,016,408           Long-term debt, less current maturities         2,505,221         2,083,155           Operating lease liabilities         285,524         266,139           Other long-term liabilities         267,111         276,990           Deferred income taxes         90,347         82,186           Total long-term liabilities         3,148,203         2,707,470           Total long-term liabilities         3,148,203         2,707,470           Total liabilities         4,639,004         4,723,878           Stockholders' Equity         -         -         -           Preferred stock; none issued         -         -         -           Common stock (outstanding 128,766; 129,199)         1,288         1,292         1,096,147           Treasury stock, at cost         (784,463)         (717,019)         Accumulated other comprehensive (loss)		•		•			
Accrued compensation and benefits       257,328       262,445         Accrued losses       26,470       24,508         Other accrued liabilities       347,477       325,632         Total current liabilities       1,490,801       2,016,408         Long-Term Liabilities       2,505,221       2,083,155         Operating lease liabilities       285,524       265,139         Other long-term liabilities       267,111       276,990         Deferred income taxes       90,347       82,186         Total long-term liabilities       3,148,203       2,707,470         Total liabilities       4,639,004       4,723,878         Stockholders' Equity       -       -         Preferred stock; none issued       -       -         Common stock (outstanding 128,766; 129,199)       1,288       1,292         Paid-in capital       1,124,825       1,096,147         Treasury stock, at cost       (784,463)       (717,019)         Accumulated other comprehensive (loss)       (604,935)       (537,337)         Retained earnings       2,404,125       2,139,346         Total RPM International Inc. stockholders' equity       2,140,840       1,982,429         Noncontrolling interest       2,160       1,399		\$		\$	-		
Accrued losses       26,470       24,508         Other accrued liabilities       347,477       325,632         Total current liabilities       1,490,801       2,016,408         Long-Term Liabilities       2,505,221       2,083,155         Operating lease liabilities       285,524       265,139         Other long-term liabilities       267,111       276,990         Deferred income taxes       90,347       82,186         Total long-term liabilities       3,148,203       2,707,470         Total liabilities       3,148,203       2,707,470         Total liabilities       4,639,004       4,723,878         Stockholders' Equity       -       -         Preferred stock; none issued       -       -         Common stock (outstanding 128,766; 129,199)       1,288       1,292         Paid-in capital       1,124,825       1,096,147         Treasury stock, at cost       (784,463)       (717,019)         Accumulated other comprehensive (loss)       (604,935)       (537,337)         Retained earnings       2,404,125       2,139,346         Total RPM International Inc. stockholders' equity       2,140,840       1,982,429         Noncontrolling interest       2,160       1,399			-		-		
Other accrued liabilities         347,477         325,632           Total current liabilities         1,490,801         2,016,408           Long-Term Liabilities         2,505,221         2,083,155           Operating lease liabilities         285,524         265,139           Other long-term liabilities         267,111         276,990           Deferred income taxes         90,347         82,186           Total long-term liabilities         3,148,203         2,707,470           Total liabilities         3,148,203         2,707,470           Total liabilities         4,639,004         4,723,878           Stockholders' Equity         -         -           Preferred stock; none issued         -         -           Common stock (outstanding 128,766; 129,199)         1,288         1,292           Paid-in capital         1,124,825         1,096,147           Treasury stock, at cost         (784,463)         (717,019)           Accumulated other comprehensive (loss)         (604,935)         (537,337)           Retained earnings         2,404,125         2,139,346           Total RPM International Inc. stockholders' equity         2,140,840         1,989,429           Noncontrolling interest         2,160         1,399	•						
Total current liabilities         1,490,801         2,016,408           Long-Term Liabilities         2,505,221         2,083,155           Operating lease liabilities         285,524         265,139           Other long-term liabilities         267,111         276,990           Deferred income taxes         90,347         82,186           Total long-term liabilities         3,148,203         2,707,470           Total liabilities         3,148,203         2,707,470           Total liabilities         4,639,004         4,723,878           Stockholders' Equity         -         -           Preferred stock; none issued         -         -           Common stock (outstanding 128,766; 129,199)         1,288         1,292           Paid-in capital         1,124,825         1,096,147           Treasury stock, at cost         (784,463)         (717,019)           Accumulated other comprehensive (loss)         (604,935)         (537,337)           Retained earnings         2,404,125         2,139,346           Total RPM International Inc. stockholders' equity         2,140,840         1,982,429           Noncontrolling interest         2,160         1,399           Total equity         2,143,000         1,983,828 <td></td> <td></td> <td>-</td> <td></td> <td></td>			-				
Long-Term Liabilities         2,505,221         2,083,155           Operating lease liabilities         285,524         265,139           Other long-term liabilities         267,111         276,990           Deferred income taxes         90,347         82,186           Total long-term liabilities         3,148,203         2,707,470           Total liabilities         4,639,004         4,723,878           Stockholders' Equity         -         -           Preferred stock; none issued         -         -           Common stock (outstanding 128,766; 129,199)         1,288         1,292           Paid-in capital         1,124,825         1,096,147           Treasury stock, at cost         (784,463)         (717,019)           Accumulated other comprehensive (loss)         (604,935)         (537,337)           Retained earnings         2,404,125         2,139,346           Total RPM International Inc. stockholders' equity         2,140,840         1,982,429           Noncontrolling interest         2,160         1,399           Total equity         2,143,000         1,983,828							
Long-term debt, less current maturities         2,505,221         2,083,155           Operating lease liabilities         285,524         265,139           Other long-term liabilities         267,111         276,990           Deferred income taxes         90,347         82,186           Total long-term liabilities         3,148,203         2,707,470           Total liabilities         4,639,004         4,723,878           Stockholders' Equity         -         -           Preferred stock; none issued         -         -           Common stock (outstanding 128,766; 129,199)         1,288         1,292           Paid-in capital         1,124,825         1,096,147           Treasury stock, at cost         (784,463)         (717,019)           Accumulated other comprehensive (loss)         (604,935)         (537,337)           Retained earnings         2,404,125         2,139,346           Total RPM International Inc. stockholders' equity         2,140,840         1,982,429           Noncontrolling interest         2,160         1,399           Total equity         2,143,000         1,983,828			1,490,801		2,016,408		
Operating lease liabilities         285,524         265,139           Other long-term liabilities         267,111         276,990           Deferred income taxes         90,347         82,186           Total long-term liabilities         3,148,203         2,707,470           Total liabilities         4,639,004         4,723,878           Stockholders' Equity         -         -           Preferred stock; none issued         -         -           Common stock (outstanding 128,766; 129,199)         1,288         1,292           Paid-in capital         1,124,825         1,096,147           Treasury stock, at cost         (784,463)         (717,019)           Accumulated other comprehensive (loss)         (604,935)         (537,337)           Retained earnings         2,404,125         2,139,346           Total RPM International Inc. stockholders' equity         2,140,840         1,982,429           Noncontrolling interest         2,160         1,399           Total equity         2,143,000         1,983,828	0						
Other long-term liabilities         267,111         276,990           Deferred income taxes         90,347         82,186           Total long-term liabilities         3,148,203         2,707,470           Total liabilities         4,639,004         4,723,878           Stockholders' Equity         -         -           Preferred stock; none issued         -         -           Common stock (outstanding 128,766; 129,199)         1,288         1,292           Paid-in capital         1,124,825         1,096,147           Treasury stock, at cost         (784,463)         (717,019)           Accumulated other comprehensive (loss)         (604,935)         (537,337)           Retained earnings         2,404,125         2,139,346           Total RPM International Inc. stockholders' equity         2,140,840         1,982,429           Noncontrolling interest         2,160         1,399           Total equity         2,143,000         1,983,828	-						
Deferred income taxes         90,347         82,186           Total long-term liabilities         3,148,203         2,707,470           Total liabilities         4,639,004         4,723,878           Stockholders' Equity         -         -           Preferred stock; none issued         -         -           Common stock (outstanding 128,766; 129,199)         1,288         1,292           Paid-in capital         1,124,825         1,096,147           Treasury stock, at cost         (784,463)         (717,019)           Accumulated other comprehensive (loss)         (604,935)         (537,337)           Retained earnings         2,404,125         2,139,346           Total RPM International Inc. stockholders' equity         2,140,840         1,982,429           Noncontrolling interest         2,160         1,399           Total equity         2,143,000         1,983,828			-				
Total long-term liabilities         3,148,203         2,707,470           Total liabilities         4,639,004         4,723,878           Stockholders' Equity         -         -           Preferred stock; none issued         -         -           Common stock (outstanding 128,766; 129,199)         1,288         1,292           Paid-in capital         1,124,825         1,096,147           Treasury stock, at cost         (784,463)         (717,019)           Accumulated other comprehensive (loss)         (604,935)         (537,337)           Retained earnings         2,404,125         2,139,346           Total RPM International Inc. stockholders' equity         2,140,840         1,982,429           Noncontrolling interest         2,160         1,399           Total equity         2,143,000         1,983,828	5						
Total liabilities         4,639,004         4,723,878           Stockholders' Equity             Preferred stock; none issued         -         -           Common stock (outstanding 128,766; 129,199)         1,288         1,292           Paid-in capital         1,124,825         1,096,147           Treasury stock, at cost         (784,463)         (717,019)           Accumulated other comprehensive (loss)         (604,935)         (537,337)           Retained earnings         2,404,125         2,139,346           Total RPM International Inc. stockholders' equity         2,140,840         1,982,429           Noncontrolling interest         2,160         1,399           Total equity         2,143,000         1,983,828			, , , , , , , , , , , , , , , , , , , ,				
Stockholders' Equity         -         -           Preferred stock; none issued         -         -         -           Common stock (outstanding 128,766; 129,199)         1,288         1,292           Paid-in capital         1,124,825         1,096,147           Treasury stock, at cost         (784,463)         (717,019)           Accumulated other comprehensive (loss)         (604,935)         (537,337)           Retained earnings         2,404,125         2,139,346           Total RPM International Inc. stockholders' equity         2,140,840         1,982,429           Noncontrolling interest         2,160         1,399           Total equity         2,143,000         1,983,828	5						
Preferred stock; none issued         -         -           Common stock (outstanding 128,766; 129,199)         1,288         1,292           Paid-in capital         1,124,825         1,096,147           Treasury stock, at cost         (784,463)         (717,019)           Accumulated other comprehensive (loss)         (604,935)         (537,337)           Retained earnings         2,404,125         2,139,346           Total RPM International Inc. stockholders' equity         2,140,840         1,982,429           Noncontrolling interest         2,160         1,399           Total equity         2,143,000         1,983,828			4,639,004		4,723,878		
Common stock (outstanding 128,766; 129,199)         1,288         1,292           Paid-in capital         1,124,825         1,096,147           Treasury stock, at cost         (784,463)         (717,019)           Accumulated other comprehensive (loss)         (604,935)         (537,337)           Retained earnings         2,404,125         2,139,346           Total RPM International Inc. stockholders' equity         2,140,840         1,982,429           Noncontrolling interest         2,160         1,399           Total equity         2,143,000         1,983,828							
Paid-in capital       1,124,825       1,096,147         Treasury stock, at cost       (784,463)       (717,019)         Accumulated other comprehensive (loss)       (604,935)       (537,337)         Retained earnings       2,404,125       2,139,346         Total RPM International Inc. stockholders' equity       2,140,840       1,982,429         Noncontrolling interest       2,160       1,399         Total equity       2,143,000       1,983,828			-		-		
Treasury stock, at cost       (784,463)       (717,019)         Accumulated other comprehensive (loss)       (604,935)       (537,337)         Retained earnings       2,404,125       2,139,346         Total RPM International Inc. stockholders' equity       2,140,840       1,982,429         Noncontrolling interest       2,160       1,399         Total equity       2,143,000       1,983,828					-		
Accumulated other comprehensive (loss)       (604,935)       (537,337)         Retained earnings       2,404,125       2,139,346         Total RPM International Inc. stockholders' equity       2,140,840       1,982,429         Noncontrolling interest       2,160       1,399         Total equity       2,143,000       1,983,828	•				1,096,147		
Retained earnings         2,404,125         2,139,346           Total RPM International Inc. stockholders' equity         2,140,840         1,982,429           Noncontrolling interest         2,160         1,399           Total equity         2,143,000         1,983,828			. ,		. ,		
Total RPM International Inc. stockholders' equity         2,140,840         1,982,429           Noncontrolling interest         2,160         1,399           Total equity         2,143,000         1,983,828	Accumulated other comprehensive (loss)		(604,935)		(537,337)		
Noncontrolling interest         2,160         1,399           Total equity         2,143,000         1,983,828	Retained earnings		2,404,125		2,139,346		
Total equity         2,143,000         1,983,828			2,140,840		1,982,429		
	-		2,160				
Total Liabilities and Stockholders' Equity\$ 6,782,004\$ 6,707,706							
	Total Liabilities and Stockholders' Equity	\$	6,782,004	\$	6,707,706		

#### CONSOLIDATED STATEMENTS OF CASH FLOWS

IN THOUSANDS

(Unaudited)

	Year Ended					
	М	ay 31,	Ν	May 31,		
		2023		2022		
Cash Flows From Operating Activities:						
Net income	\$	479,731	\$	492,466		
Adjustments to reconcile net income to net						
cash provided by operating activities:						
Depreciation and amortization		154,949		153,074		
Restructuring charges, net of payments		-		(2,516)		
Goodwill impairment		36,745		-		
Fair value adjustments to contingent earnout obligations		-		3,253		
Deferred income taxes		6,236		(25,067)		
Stock-based compensation expense		28,673		40,114		
Net loss on marketable securities		2,086		17,706		
Net (gain) on sales of assets and business		(28,632)		(51,983)		
Other		1,683		(66)		
Changes in assets and liabilities, net of effect		.,		()		
from purchases and sales of businesses:						
(Increase) in receivables		(94,585)		(187,299)		
Decrease (increase) in inventory		66,805		(304,197)		
Decrease (increase) in prepaid expenses and other		1,364		(13,040)		
current and long-term assets		1,004		(13,040)		
(Decrease) increase in accounts payable		(116,053)		101,223		
(Decrease) increase in accrued compensation and benefits		(110,033) (2,643)		9,737		
		2,231				
Increase (decrease) in accrued losses				(3,956)		
Increase (decrease) in other accrued liabilities		38,515		(50,718)		
Cash Provided By Operating Activities		577,105		178,731		
Cash Flows From Investing Activities:		(054 405)		(000, 400)		
Capital expenditures		(254,435)		(222,403)		
Acquisition of businesses, net of cash acquired		(47,542)		(127,457)		
Purchase of marketable securities		(18,674)		(15,032)		
Proceeds from sales of marketable securities		12,731		21,533		
Proceeds from sales of assets and business		58,288		76,590		
Other		(72)		7,222		
Cash (Used For) Investing Activities		(249,704)		(259,547)		
Cash Flows From Financing Activities:						
Additions to long-term and short-term debt		341,720		437,564		
Reductions of long-term and short-term debt		(355,463)		(101,505)		
Cash dividends		(213,912)		(204,394)		
Repurchases of common stock		(50,000)		(52,500)		
Shares of common stock returned for taxes		(17,047)		(11,549)		
Payments of acquisition-related contingent consideration		(3,765)		(5,774)		
Other		(2,689)		(4,452)		
Cash (Used For) Provided By Financing Activities		(301,156)		57,390		
Effect of Exchange Rate Changes on Cash and						
Cash Equivalents		(12,130)		(21,606)		
Net Change in Cash and Cash Equivalents		14,115		(45,032)		
Cash and Cash Equivalents at Beginning of Period		201,672		246,704		
Cash and Cash Equivalents at End of Period	\$	215,787	\$	201,672		