



Fiscal 2026 Third-Quarter Results

April 8, 2026

RPM
LISTED
NYSE

Forward-Looking Statements & Regulation G

This presentation includes forward-looking statements relating to our business. These forward-looking statements, or other statements made by us, are made based on our expectations and beliefs concerning future events impacting us and are subject to uncertainties and factors (including those specified below), which are difficult to predict and, in many instances, are beyond our control. As a result, our actual results could differ materially from those expressed in or implied by any such forward-looking statements. These uncertainties and factors include (a) global and regional markets and general economic conditions, including uncertainties surrounding the volatility in financial markets, the availability of capital and the viability of banks and other financial institutions; (b) the prices, supply and availability of raw materials, including assorted pigments, resins, solvents, and other natural gas- and oil-based materials; packaging, including plastic and metal containers; and transportation services, including fuel surcharges; (c) continued growth in demand for our products; (d) legal, environmental and litigation risks inherent in our businesses and risks related to the adequacy of our insurance coverage for such matters; (e) the effect of changes in interest rates; (f) the effect of fluctuations in currency exchange rates upon our foreign operations; (g) changes in global trade policies, including the adoption or expansion of tariffs and trade barriers; (h) the effect of non-currency risks of investing in and conducting operations in foreign countries, including those relating to domestic and international political, social, economic and regulatory factors; (i) risks and uncertainties associated with our ongoing acquisition and divestiture activities; (j) the timing of and the realization of anticipated cost savings from restructuring initiatives, the ability to identify additional cost savings opportunities, and the risks of failing to meet any other objectives of our improvement plans; (k) risks related to the adequacy of our contingent liability reserves; (l) risks relating to a public health crisis similar to the Covid pandemic; (m) risks related to acts of war similar to the recent conflict with Iran and the Russian invasion of Ukraine; (n) risks related to the transition or physical impacts of climate change and other natural disasters or meeting sustainability-related voluntary goals or regulatory requirements; (o) risks related to our or our third parties' use of technology including artificial intelligence, data breaches and data privacy violations; (p) the shift to remote work and online purchasing and the impact that has on residential and commercial real estate construction; and (q) other risks detailed in our filings with the Securities and Exchange Commission, including the risk factors set forth in our Form 10-K for the year ended May 31, 2025, as the same may be updated from time to time. We do not undertake any obligation to publicly update or revise any forward-looking statements to reflect future events, information or circumstances that arise after the filing date of this presentation.

This presentation includes certain company data that do not directly conform to generally accepted accounting principles, or GAAP, and certain company data that has been restated for improved clarity, understanding and comparability, or pro forma. All non-GAAP data in this presentation are indicated by footnote. Tables reconciling such data with GAAP measures are available through our website, www.rpminc.com under Investor Information/Presentations.

Broad-Based Strength Generates Record Results

Improved volumes leverage operational improvements to drive margin expansion

FINANCIAL HIGHLIGHTS

\$1.61B

Q3 RECORD REVENUE
+8.9% FROM PY

\$116.4M

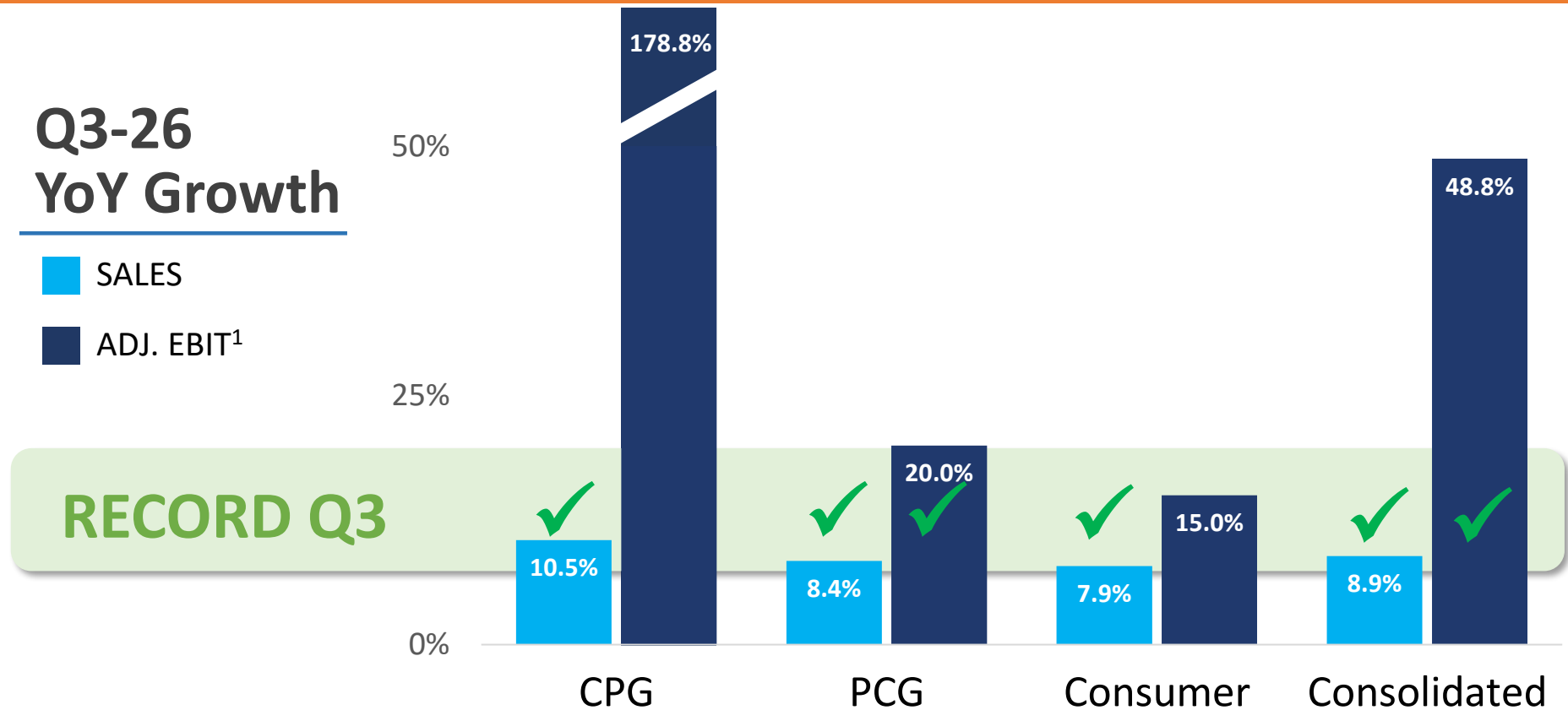
Q3 RECORD ADJUSTED EBIT¹
+48.8% FROM PY

\$0.57

Q3 RECORD ADJUSTED EPS¹
+62.9% FROM PY

Q3-26 YoY Growth

SALES
ADJ. EBIT¹



Record consolidated adjusted EBIT¹ in 15 out of the last 17 quarters

(1) EBIT, adjusted EBIT, and adjusted EPS are non-GAAP financial measures. Refer to Appendix for reconciliations between GAAP and non-GAAP measures.

GROWTH
+
EFFICIENCY

THE POWER OF
RPM

- Focus on maintenance and restoration
- Turnkey solutions
- System solutions
- New products

*Continue targeted growth investments
in highest potential opportunities*

- MS-168 manufacturing improvements
- Center-led procurement
- Organizational optimization

Focus on continuous improvement

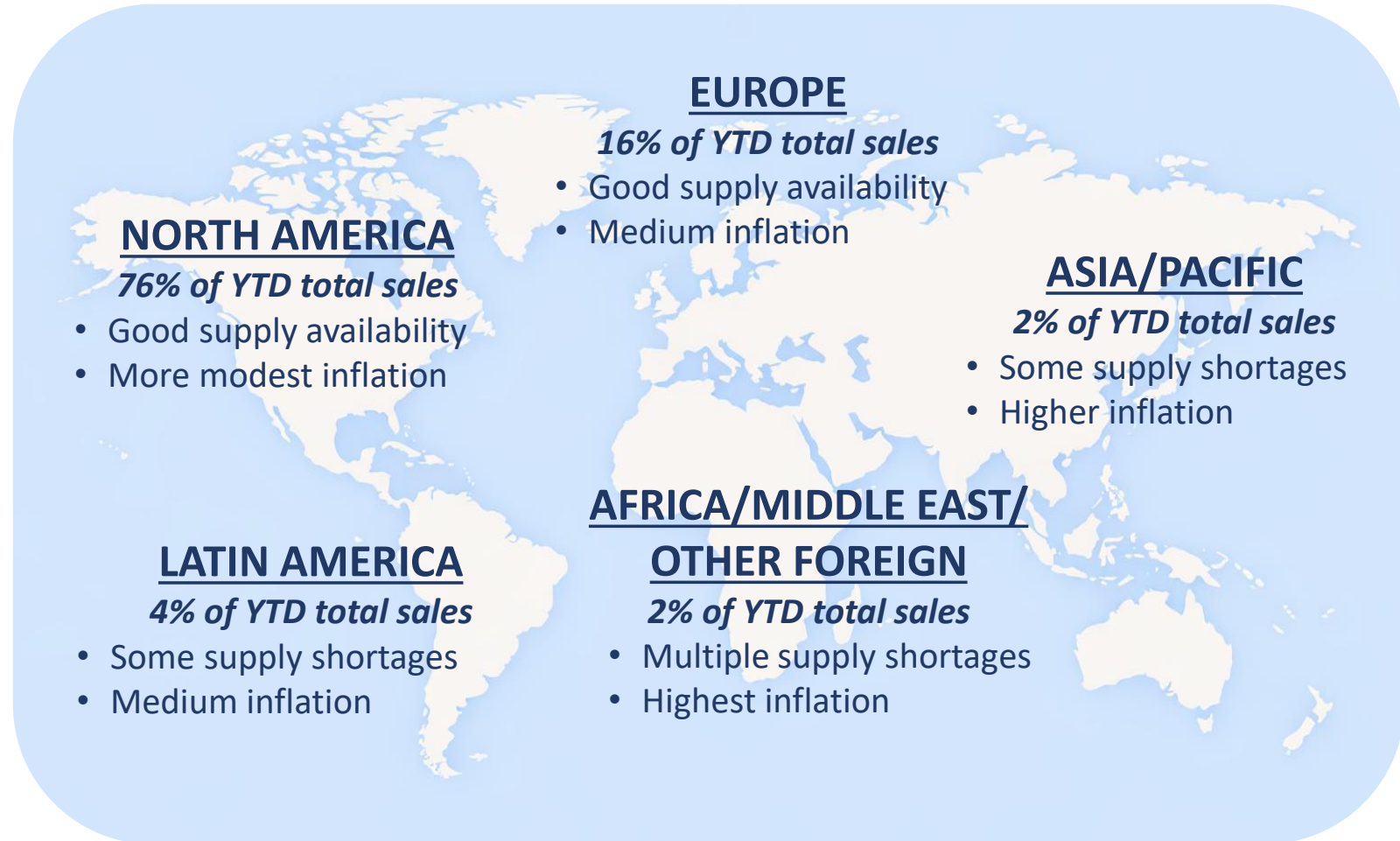
Proactive Raw Material Strategy Mitigates Supply Disruption

RPM RAW MATERIAL OVERVIEW

- Raw materials are in low 60% range as percentage of COGS
- Contract structure & long-term partnerships help assure supply and mitigate inflation
- FIFO accounting delays inflation P&L impact and provides more time to react
- Outside of Middle East, suppliers generally have sufficient capacity

RPM ACTIONS

- Leverage center-led procurement team
- Apply learnings from prior supply chain disruptions
- Utilize multiple-source suppliers already in place
- Increase price to offset inflation



Fiscal 2026 Third-Quarter Financial Results | Consolidated

Strong margin expansion through volume growth and operational efficiencies

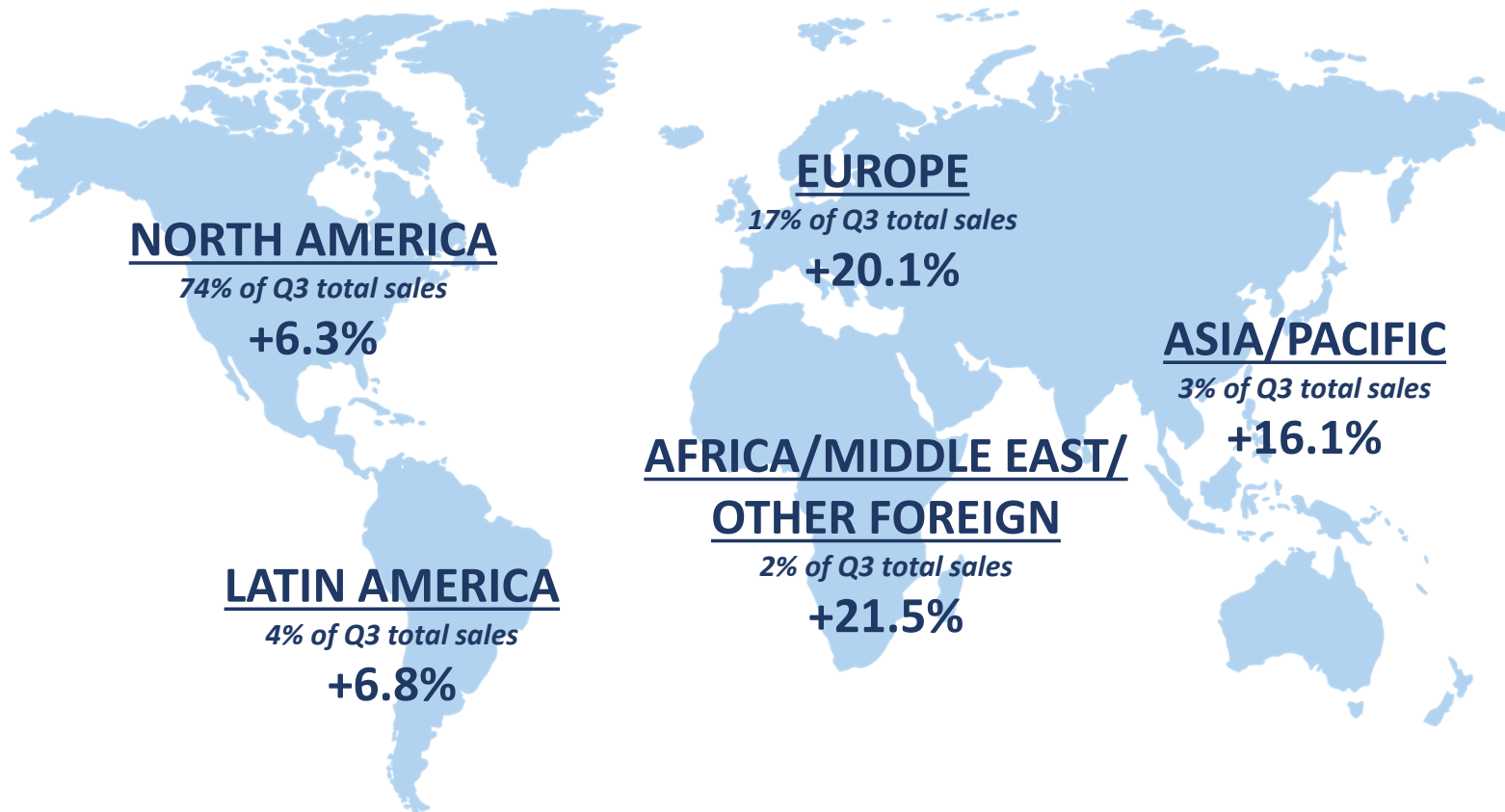
<i>(\$ in millions, except per share amounts)</i>	Q3 2026	Q3 2025	% Change
Sales	\$1,607.9	\$1,476.6	+8.9%
EBIT ¹	\$84.1	\$62.7	+34.1%
Adjusted EBIT ¹	\$116.4	\$78.2	+48.8%
Adjusted EBIT Margin ¹	7.2%	5.3%	+190 bps
Net Income	\$51.4	\$52.0	-1.3%
Diluted EPS	\$0.40	\$0.40	Flat
Adjusted Diluted EPS ¹	\$0.57	\$0.35	+62.9%

KEY POINTS

- Sales growth driven by engineered solutions for high-performance buildings, M&A and F/X partially offset by soft DIY demand
- Sales included a 3.0% organic increase, a 3.5% increase from acquisitions and a 2.4% tailwind from F/X
- Improved fixed-cost utilization from volume growth and operational efficiency improvements drove margin expansion
- Increased healthcare expenses continued
- Adjusted EBIT and adjusted EPS exclude costs related to MAP initiatives, including \$22.1 million in pre-tax charges associated with SG&A-focused optimization actions implemented during Q3-26

(1) EBIT, Adjusted EBIT, Adjusted EBIT Margin and Adjusted Diluted EPS are non-GAAP financial measures. Refer to Appendix for reconciliations between GAAP and non-GAAP measures.

Sales Growth in USD by Region | Q3-26



KEY POINTS

- Europe growth driven by M&A and F/X
- North America growth driven by high-performance building solutions and M&A
- Growth in all emerging markets, led by Africa / Middle East where results were driven by high-performance building and infrastructure projects
- Growth in non-U.S. markets generally benefited from favorable F/X

Fiscal 2026 Third-Quarter Financial Results

Broad-based growth leads to record sales

CONSTRUCTION PRODUCTS GROUP



(\$ in millions, except margins)	Q3 2026	Q3 2025	% Change
Sales	\$546.7	\$494.8	+10.5%
EBIT ¹	\$23.6	\$8.6	+174.3%
Adjusted EBIT ¹	\$30.3	\$10.9	+178.8%
Adjusted EBIT Margin ¹	5.5%	2.2%	+330 bps

Sales Components

• Organic	+6.9%
• Acquisitions	+0.2%
• F/X	+3.4%

- Record sales driven by broad-based strength in North America, including roofing solutions, wall systems and concrete admixtures
- F/X and a rebound from the government shutdown also contributed to record sales
- Adjusted EBIT growth driven by improved sales, mix, SG&A-focused optimization actions and fixed-cost leverage, which more than offset temporary inefficiencies from plant consolidations

(1) EBIT, Adjusted EBIT, and Adjusted EBIT Margin are non-GAAP financial measures. Refer to Appendix for reconciliations between GAAP and non-GAAP measures.

Fiscal 2026 Third-Quarter Financial Results

Record results driven by strength across all business units

PERFORMANCE COATINGS GROUP



(\$ in millions, except margins)	Q3 2026	Q3 2025	% Change
Sales	\$496.8	\$458.4	+8.4%
EBIT ¹	\$60.1	\$53.0	+13.4%
Adjusted EBIT ¹	\$66.8	\$55.7	+20.0%
Adjusted EBIT Margin ¹	13.4%	12.1%	+130 bps

Sales Components

- Organic +5.1%
- Acquisitions +0.9%
- F/X +2.4%

- Broad-based strength across its businesses, particularly in protective coatings and passive fire protection
- Emerging market demand for infrastructure and high-performance building solutions, and F/X also contributed to sales increase
- Record adjusted EBIT was driven by improved sales, SG&A-focused optimization actions and fixed-cost leverage

(1) EBIT, Adjusted EBIT, and Adjusted EBIT Margin are non-GAAP financial measures. Refer to Appendix for reconciliations between GAAP and non-GAAP measures.

Fiscal 2026 Third-Quarter Financial Results

Strong adjusted EBIT growth driven by MAP operational improvement initiatives

CONSUMER GROUP



(\$ in millions, except margins)	Q3 2026	Q3 2025	% Change
Sales	\$564.5	\$523.3	+7.9%
EBIT ¹	\$45.7	\$44.4	+3.0%
Adjusted EBIT ¹	\$58.5	\$50.9	+15.0%
Adjusted EBIT Margin ¹	10.4%	9.7%	+70 bps

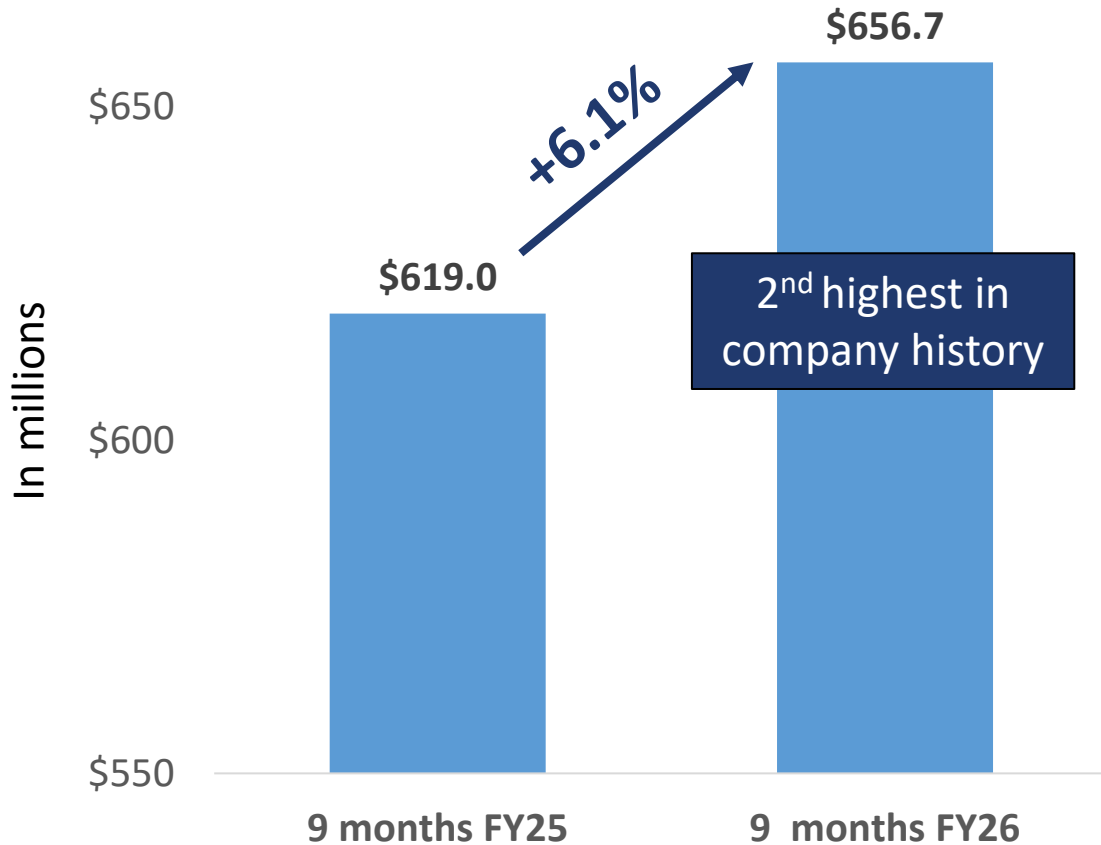
Sales Components	
• Organic	-2.4%
• Acquisitions	+9.0%
• F/X	+1.3%

- Record sales driven by acquisitions and increased pricing to recover inflation, partially offset by continued DIY softness and product rationalization
- Adjusted EBIT growth was driven by MAP operational improvements, including SG&A-focused optimization, which more than offset reduced fixed-cost leverage from lower volumes and temporary inefficiencies from facility closures and transitions
- The integration of acquired businesses and product rationalization also contributed to adjusted EBIT growth

(1) EBIT, Adjusted EBIT, and Adjusted EBIT Margin are non-GAAP financial measures. Refer to Appendix for reconciliations between GAAP and non-GAAP measures.

Strong Operating Cash Flow Driven by Working Capital Efficiency

Cash Provided by Operating Activities



Q3-26 Cash Flow and Balance Sheet Update

- Through first 9 months of FY26, cash flow from operations was the 2nd highest in company history
- Returned \$255.3 million to shareholders through dividends and share repurchases year-to-date
- Q3-26 capex of \$47.8 million was \$10.4 million below prior year
- Multiple small asset sales as part of MAP 2025 generated \$14.3 million in Q3-26
- Liquidity of \$1.02 billion at end of Q3-26
- Extended revolving credit facility maturity to 2031 and maintained size at \$1.35 billion
- Closed acquisition of Kalzip, a global leader in metal roofing and façades, on March 31

Maintenance, Repair and Restoration Focus Adds Stability in Volatile Markets

Grill restoration



RUST-OLEUM

HIGH HEAT

YOUR PROTECTIVE ENAMEL

RESISTS UP TO 500°F

REPAIRS RUST, STAIN, DISCOLORATION

FLAT, RIB, BLACK

NET WT. 1.02 (24g)

Façade restoration



Dryvit

AFTER

BOSTON HILL
400 N. WASHINGTON ST.

Municipal water pipe restoration



carboline

AFTER

AFTER



BEFORE

TREMCO

Roof restoration

AFTER



BEFORE

wti PURE AIR CONTROL SERVICES

A service offering of Weatherproofing Technologies, Inc.
Part of Tremco Construction Products Group

HVAC restoration

AFTER



BEFORE

STONHARD

Factory floor restoration

Improving Energy Efficiency Through Superior Building Envelope Systems



- Up to 60% annual energy savings vs. wood frame wall¹
- Wind resistant to 250 mph
- 4-hour fire rating
- Superior noise insulation



- Can increase R-value by over 50%²
- New construction or restoration
- Customizable finishes
- Impact resistant



- Reduced energy consumption
- Ability to receive improved insurance rates
- Higher resiliency to severe weather events
- Appealing aesthetics

1 - <https://www.nudura.com/about-us/icf-testing>

2 - https://www1.eere.energy.gov/buildings/publications/pdfs/building_america/dryvit.pdf

Reaffirming Q4-26 Outlook

	CURRENT Q4-26 OUTLOOK (YOY)
SALES Consolidated	Reaffirming +MSD% range
ADJUSTED EBIT Consolidated	Reaffirming +LSD% to +HSD% range

Expected Trends in Q4-26

- (+) SG&A-focused optimization actions
- (+) Pricing to recover inflation
- (+) High-performance buildings & energy saving solutions
- (+) Resilient repair and maintenance demand
- (+) Acquired businesses
- (+) Solid pipeline of construction projects
- (+) Strategic balance

- (-) Economic uncertainty
- (-) Inflation
- (-) Weak consumer confidence and DIY demand
- (-) Temporary inefficiencies from plant consolidations
- (-) More challenging comparisons

LSD = Low-Single-Digit | MSD = Mid-Single-Digit | HSD = High-Single-Digit



Appendix

Reconciliation of Non-GAAP to GAAP Measures

Consolidated Statements of Income: Three Months

(\$ in thousands, except per share and percent data)
(Unaudited)

	Three Months Ended				
	February 28, 2026	%	February 28, 2025	%	% Change
Net Sales	\$ 1,607,949		\$ 1,476,562		8.9
Cost of Sales	973,133	60.5	909,072	61.6	
Gross Profit	634,816	39.5	567,490	38.4	
SG&A	533,872	33.2	501,710	34.0	
Restructuring Expense	19,855	1.2	3,456	0.2	
Other (Income), Net	(2,986)	(0.1)	(354)	0.0	
EBIT** (non-GAAP measure)	84,075	5.2	62,678	4.2	34.1
Interest Expense	26,947	1.7	22,993	1.5	
Investment (Income), Net	(12,179)	(0.8)	(1,266)	(0.1)	
Income Before Income Taxes	69,307	4.3	40,951	2.8	
Provision (Benefit) for Income Taxes	17,693	1.1	(11,363)	(0.7)	
Net Income	51,614	3.2	52,314	3.5	(1.3)
Less: Net Income Attributable to Noncontrolling Interests	250	0.0	280	0.0	
Net Income Attributable to RPM Stockholders	\$ 51,364	3.2	\$ 52,034	3.5	(1.3)
Diluted EPS	\$ 0.40		\$ 0.40		0.0

NOTE – Refer to “Non-GAAP Financial Measures” slide for definition of EBIT.

Consolidated Statements of Income: Nine Months

(\$ in thousands, except per share and percent data)
(Unaudited)

	Nine Months Ended				
	February 28, 2026	%	February 28, 2025	%	% Change
Net Sales	\$ 5,631,587		\$ 5,290,669		6.4
Cost of Sales	3,323,388	59.0	3,121,962	59.0	
Gross Profit	2,308,199	41.0	2,168,707	41.0	
SG&A	1,656,871	29.4	1,557,692	29.4	
Restructuring Expense	33,200	0.6	18,215	0.4	
Other (Income), Net	(8,890)	(0.1)	(1,370)	0.0	
EBIT** (non-GAAP measure)	627,018	11.1	594,170	11.2	5.5
Interest Expense	84,278	1.5	70,604	1.3	
Investment (Income), Net	(35,609)	(0.7)	(20,818)	(0.4)	
Income Before Income Taxes	578,349	10.3	544,384	10.3	
Provision for Income Taxes	137,421	2.5	80,066	1.5	
Net Income	440,928	7.8	464,318	8.8	(5.0)
Less: Net Income Attributable to Noncontrolling Interests	752	0.0	1,388	0.1	
Net Income Attributable to RPM Stockholders	\$ 440,176	7.8	\$ 462,930	8.7	(4.9)
Diluted EPS	\$ 3.43		\$ 3.59		(4.5)

NOTE – Refer to “Non-GAAP Financial Measures” slide for definition of EBIT.

Non-GAAP Financial Measures

The following are the non-GAAP financial measures used in this presentation:

***Interest (Income) Expense, Net** includes the combination of interest (income) expense and investment (income) expense, net.

****EBIT** is defined as earnings (loss) before interest and taxes. Management uses EBIT, as defined, as a measure of operating performance, since interest (income) expense, net, essentially relates to corporate functions, as opposed to segment operations.

*****Adjusted EBIT** is defined as earnings (loss) before interest and taxes, adjusted for items that management does not consider to be indicative of ongoing operations. Management uses Adjusted EBIT, as defined, as a measure of operating performance, since interest (income) expense, net, essentially relates to corporate functions, as opposed to segment operations. Tables reconciling this non-GAAP data with GAAP measures are available in the appendix of this presentation.

Adjustments Detail

- a. Includes charges incurred related to headcount reductions and facility closures recorded in "Restructuring Expense" on the Consolidated Statements of Income. Restructuring Expense related to MAP 2025 totaled \$3.0 million and \$3.5 million for the quarters ended February 28, 2026 and February 28, 2025 respectively and \$16.3 million and \$18.2 million for the nine months ended February 28, 2026 and February 28, 2025 respectively. Other related expenses include inventory write-offs in connection with restructuring activities recorded in "Cost of Sales" and accelerated depreciation and amortization recorded within "Cost of Sales" or "Selling, General, & Administrative Expenses ("SG&A")" depending on the nature of the expense.
- b. Includes charges incurred related to headcount reductions and facility closures associated with the SG&A-focused optimization actions recorded in "Restructuring Expense" on the Consolidated Statements of Income. Restructuring Expense related to the 2026 restructuring action totaled \$16.9 million for the quarter and year ended February 28, 2026. Other related expenses consist of higher executive departure costs, including accelerated stock compensation expense, that do not qualify as restructuring expense and are recorded within "SG&A" as well as accelerated depreciation recorded within "Cost of Sales".
- c. Includes expenses incurred as a result of our stated goals to consolidate over 75 ERP systems across the organization to one ERP platform per segment, as part of our overall MAP strategy as well as costs incurred for other decision support tools to facilitate our commercial initiatives related to MAP 2025 which have been incurred in all segments, as well as Corporate/Other, and have been recorded within "SG&A".
- d. Includes expenses incurred to consolidate accounting locations, costs incurred to implement technologies and processes to drive improved data analytics/decision making and cost incurred to implement new global manufacturing methodologies with the goal of improving operating efficiency incurred within all of our segments as well as Corporate/Other and recorded within "SG&A". All of this spend is in support of stated MAP goals with the most significant expense incurred within Corporate/Other.
- e. Amortization of inventory fair value adjustments related to acquisitions recorded in "Cost of Sales".

Adjustments Detail Continued

- f. Fiscal 2026 reflects gains recorded in “SG&A” associated with the divestiture of a product line and a waterproofing services business within our CPG segment. Fiscal 2025 reflects gains recorded in “SG&A” associated with post-closing adjustments for the sale of the non-core furniture warranty business which was sold in fiscal 2023.
- g. The net gain in the Consumer segment is related to the sale of three properties that were closed. The charges within the PCG segment relate to losses associated with preparing three facilities for sale. All of these facilities were closed as a part of MAP 2025.
- h. The fair value adjustment of the earn out liability associated with the Star Brands Group acquisition as management does not consider this gain to be reflective of the company’s core business operations.
- i. Represents incremental expense related to an adverse legal ruling from a case associated with a business that was divested in FY23.
- j. Investment returns include realized net gains and losses on sales of investments and unrealized net gains and losses on equity securities, which are adjusted due to their inherent volatility. Management does not consider these gains and losses, which cannot be predicted with any level of certainty, to be reflective of the company’s core business operations.
- k. U.S. foreign tax credits recognized as a result of global cash redeployment and debt optimization projects, as well as other adjustments to our net deferred tax asset related to U.S. foreign tax credit carryforwards resulting from our reassessment of income tax positions following developments in U.S. income tax case law.

Reconciliation of "Reported" to "Adjusted" EPS: Three Months

(Unaudited)

<u>Reconciliation of Reported Earnings per Diluted Share to Adjusted Earnings per Diluted Share (All amounts presented after-tax):</u>	<u>Three Months Ended</u>	
	<u>February 28, 2026</u>	<u>February 28, 2025</u>
Reported Earnings per Diluted Share	\$ 0.40	\$ 0.40
MAP 2025 restructuring and other related expense, net (a)	0.02	0.05
2026 restructuring and other related expense, net (b)	0.13	-
ERP consolidation plan (c)	0.02	0.02
Professional fees (d)	0.02	0.03
Investment returns (j)	(0.02)	0.02
Income tax adjustments (k)	-	(0.17)
Adjusted Earnings per Diluted Share****	\$ 0.57	\$ 0.35

****Adjusted EPS is provided for the purpose of adjusting diluted earnings per share for items impacting earnings that are not considered by management to be indicative of ongoing operations.

NOTE: Refer to "Adjustments detail" slide for further information on adjustments outlined above.

Reconciliation of "Reported" to "Adjusted" EPS: Nine Months

(Unaudited)

<u>Reconciliation of Reported Earnings per Diluted Share to Adjusted Earnings per Diluted Share (All amounts presented after-tax):</u>	<u>Nine Months Ended</u>	
	<u>February 28, 2026</u>	<u>February 28, 2025</u>
Reported Earnings per Diluted Share	\$ 3.43	\$ 3.59
MAP 2025 restructuring and other related expense, net (a)	0.11	0.17
2026 restructuring and other related expense, net (b)	0.13	-
ERP consolidation plan (c)	0.07	0.07
Professional fees (d)	0.06	0.15
Inventory step-up costs (e)	0.05	-
(Gain) on sale of closed facilities (g)	(0.02)	-
(Gain) on acquisition earn-out fair value adjustment (h)	(0.10)	-
Investment returns (j)	(0.08)	(0.02)
Income tax adjustments (k)	-	(0.38)
Adjusted Earnings per Diluted Share****	\$ 3.65	\$ 3.58

****Adjusted EPS is provided for the purpose of adjusting diluted earnings per share for items impacting earnings that are not considered by management to be indicative of ongoing operations.

NOTE: Refer to "Adjustments detail" slide for further information on adjustments outlined above.

EBIT** (Non-GAAP Measure): RPM Consolidated: Three Months

(\$ in thousands, except percent data)
(Unaudited)

	Three Months Ended	
	February 28, 2026	February 28, 2025
Net Income	\$ 51,614	\$ 52,314
Provision (Benefit) for Income Taxes	17,693	(11,363)
Income Before Income Taxes	69,307	40,951
Interest Expense	26,947	22,993
Investment (Income), Net	(12,179)	(1,266)
EBIT** (non-GAAP measure)	84,075	62,678
MAP 2025 restructuring and other related expense, net (a)	3,132	7,473
2026 restructuring and other related expense, net (b)	22,110	-
ERP consolidation plan (c)	3,643	2,570
Professional fees (d)	3,229	4,477
Inventory step-up costs (e)	101	756
Loss on sale of closed facilities (g)	110	-
Legal contingency adjustment on a divested business (i)	-	282
Adjusted EBIT*** (non-GAAP measure)	\$ 116,400	\$ 78,236
Net Sales	\$ 1,607,949	\$ 1,476,562
Adj EBIT*** as a % of Net Sales (non-GAAP measure)	7.2%	5.3%

NOTE – Refer to “Non-GAAP Financial Measures” slide for definitions of non-GAAP measures identified (*) in the table above and “Adjustments Detail” slide for further information on adjustments outlined above.

EBIT** (Non-GAAP Measure): RPM Consolidated: Nine Months

(\$ in thousands, except percent data)
(Unaudited)

	Nine Months Ended	
	February 28, 2026	February 28, 2025
Net Income	\$ 440,928	\$ 464,318
Provision for Income Taxes	137,421	80,066
Income Before Income Taxes	578,349	544,384
Interest Expense	84,278	70,604
Investment (Income), Net	(35,609)	(20,818)
EBIT** (non-GAAP measure)	627,018	594,170
MAP 2025 restructuring and other related expense, net (a)	20,368	29,526
2026 restructuring and other related expense, net (b)	22,110	-
ERP consolidation plan (c)	11,049	11,519
Professional fees (d)	9,571	25,638
Inventory step-up costs (e)	8,045	756
(Gain) on sale of assets and businesses (f)	(400)	(237)
(Gain) on sale of closed facilities (g)	(4,230)	-
(Gain) on acquisition earn-out fair value adjustment (h)	(12,707)	-
Legal contingency adjustment on a divested business (i)	-	282
Adjusted EBIT*** (non-GAAP measure)	\$ 680,824	\$ 661,654
Net Sales	\$ 5,631,587	\$ 5,290,669
Adj EBIT*** as a % of Net Sales (non-GAAP measure)	12.1%	12.5%

NOTE – Refer to “Non-GAAP Financial Measures” slide for definitions of non-GAAP measures identified (*) in the table above and “Adjustments Detail” slide for further information on adjustments outlined above.

EBIT** (Non-GAAP Measure): Construction Products Segment: Three Months

(\$ in thousands, except percent data)
(Unaudited)

	Three Months Ended	
	February 28, 2026	February 28, 2025
Income Before Income Taxes	\$ 22,884	\$ 8,065
Add: Interest Expense, Net*	728	542
EBIT** (non-GAAP measure)	23,612	8,607
MAP 2025 restructuring and other related expense, net (a)	1,837	1,598
2026 restructuring and other related expense, net (b)	4,642	-
ERP consolidation plan (c)	74	121
Professional fees (d)	147	288
Inventory step-up costs (e)	-	259
Adjusted EBIT*** (non-GAAP measure)	\$ 30,312	\$ 10,873
Net Sales	\$ 546,665	\$ 494,845
Adj EBIT*** as a % of Net Sales (non-GAAP measure)	5.5%	2.2%

NOTE – Refer to “Non-GAAP Financial Measures” slide for definitions of non-GAAP measures identified (*) in the table above and “Adjustments Detail” slide for further information on adjustments outlined above.

EBIT** (Non-GAAP Measure): Construction Products Segment: Nine Months

(\$ in thousands, except percent data)
(Unaudited)

	Nine Months Ended	
	February 28, 2026	February 28, 2025
Income Before Income Taxes	\$ 280,825	\$ 277,008
Add: Interest Expense, Net*	2,259	1,910
EBIT** (non-GAAP measure)	283,084	278,918
MAP 2025 restructuring and other related expense, net (a)	8,923	5,549
2026 restructuring and other related expense, net (b)	4,643	-
ERP consolidation plan (c)	1,244	305
Professional fees (d)	570	603
Inventory step-up costs (e)	-	259
(Gain) on sale of assets and a business (f)	(400)	-
Adjusted EBIT*** (non-GAAP measure)	\$ 298,064	\$ 285,634
Net Sales	\$ 2,165,550	\$ 2,043,318
Adj EBIT*** as a % of Net Sales (non-GAAP measure)	13.8%	14.0%

NOTE – Refer to “Non-GAAP Financial Measures” slide for definitions of non-GAAP measures identified (*) in the table above and “Adjustments Detail” slide for further information on adjustments outlined above.

EBIT** (Non-GAAP Measure): Performance Coatings Segment: Three Months

(\$ in thousands, except percent data)
(Unaudited)

	Three Months Ended	
	February 28, 2026	February 28, 2025
Income Before Income Taxes	\$ 61,025	\$ 53,792
Add: Interest (Income), Net*	(974)	(829)
EBIT** (non-GAAP measure)	60,051	52,963
MAP 2025 restructuring and other related expense, net (a)	898	1,214
2026 restructuring and other related expense, net (b)	4,731	-
ERP consolidation plan (c)	575	461
Professional fees (d)	332	246
Inventory step-up costs (e)	101	497
Loss on sale of closed facilities (g)	98	-
Legal contingency adjustment on a divested business (i)	-	282
Adjusted EBIT*** (non-GAAP measure)	\$ 66,786	\$ 55,663
Net Sales	\$ 496,829	\$ 458,420
Adj EBIT*** as a % of Net Sales (non-GAAP measure)	13.4%	12.1%

NOTE – Refer to “Non-GAAP Financial Measures” slide for definitions of non-GAAP measures identified (*) in the table above and “Adjustments Detail” slide for further information on adjustments outlined above.

EBIT** (Non-GAAP Measure): Performance Coatings Segment: Nine Months

(\$ in thousands, except percent data)
(Unaudited)

	Nine Months Ended	
	February 28, 2026	February 28, 2025
Income Before Income Taxes	\$ 225,403	\$ 211,237
Add: Interest (Income), Net*	(2,522)	(2,070)
EBIT** (non-GAAP measure)	222,881	209,167
MAP 2025 restructuring and other related expense, net (a)	5,746	4,718
2026 restructuring and other related expense, net (b)	4,731	-
ERP consolidation plan (c)	1,903	2,075
Professional fees (d)	1,077	587
Inventory step-up costs (e)	142	497
(Gain) on sale of a business (f)	-	(237)
Loss on sale of closed facilities (g)	130	-
Legal contingency adjustment on a divested business (i)	-	282
Adjusted EBIT*** (non-GAAP measure)	\$ 236,610	\$ 217,089
Net Sales	\$ 1,569,113	\$ 1,459,611
Adj EBIT*** as a % of Net Sales (non-GAAP measure)	15.1%	14.9%

NOTE – Refer to “Non-GAAP Financial Measures” slide for definitions of non-GAAP measures identified (*) in the table above and “Adjustments Detail” slide for further information on adjustments outlined above.

EBIT** (Non-GAAP Measure): Consumer Segment: Three Months

(\$ in thousands, except percent data)
(Unaudited)

	Three Months Ended	
	February 28, 2026	February 28, 2025
Income Before Income Taxes	\$ 45,750	\$ 44,139
Add: Interest (Income) Expense, Net*	(20)	266
EBIT** (non-GAAP measure)	45,730	44,405
MAP 2025 restructuring and other related expense, net (a)	397	4,661
2026 restructuring and other related expense, net (b)	8,963	-
ERP consolidation plan (c)	2,328	957
Professional fees (d)	1,088	860
Loss on sale of closed facilities (g)	12	-
Adjusted EBIT*** (non-GAAP measure)	\$ 58,518	\$ 50,883
Net Sales	\$ 564,455	\$ 523,297
Adj EBIT*** as a % of Net Sales (non-GAAP measure)	10.4%	9.7%

NOTE – Refer to “Non-GAAP Financial Measures” slide for definitions of non-GAAP measures identified (*) in the table above and “Adjustments Detail” slide for further information on adjustments outlined above.

EBIT** (Non-GAAP Measure): Consumer Segment: Nine Months

(\$ in thousands, except percent data)
(Unaudited)

	Nine Months Ended	
	February 28, 2026	February 28, 2025
Income Before Income Taxes	\$ 255,180	\$ 236,824
Add: Interest Expense, Net*	236	1,080
EBIT** (non-GAAP measure)	255,416	237,904
MAP 2025 restructuring and other related expense, net (a)	5,699	19,259
2026 restructuring and other related expense, net (b)	8,962	-
ERP consolidation plan (c)	4,478	4,393
Professional fees (d)	2,973	1,745
Inventory step-up costs (e)	7,903	-
(Gain) on sale of closed facilities (g)	(4,360)	-
(Gain) on acquisition earn-out fair value adjustment (h)	(12,707)	-
Adjusted EBIT*** (non-GAAP measure)	\$ 268,364	\$ 263,301
Net Sales	\$ 1,896,924	\$ 1,787,740
Adj EBIT*** as a % of Net Sales (non-GAAP measure)	14.1%	14.7%

NOTE – Refer to “Non-GAAP Financial Measures” slide for definitions of non-GAAP measures identified (*) in the table above and “Adjustments Detail” slide for further information on adjustments outlined above.