Fiscal 2026 Fourth-Quarter and Full Year Results

July 22, 2026

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Forward-Looking Statements & Regulation G

This presentation includes forward-looking statements relating to our business. These forward-looking statements, or other statements made by us, are made based on our expectations and beliefs concerning future events impacting us and are subject to uncertainties and factors (including those specified below), which are difficult to predict and, in many instances, are beyond our control. As a result, our actual results could differ materially from those expressed in or implied by any such forward-looking statements. These uncertainties and factors include (a) global and regional markets and general economic conditions, including uncertainties surrounding the volatility in financial markets, the availability of capital and the viability of banks and other financial institutions; (b) the prices, supply and availability of raw materials, including assorted pigments, resins, solvents, and other natural gas- and oil-based materials; packaging, including plastic and metal containers; and transportation services, including fuel surcharges; (c) continued growth in demand for our products; (d) legal, environmental and litigation risks inherent in our businesses and risks related to the adequacy of our insurance coverage for such matters; (e) the effect of changes in interest rates; (f) the effect of fluctuations in currency exchange rates upon our foreign operations; (g) changes in global trade policies, including the adoption or expansion of tariffs and trade barriers; (h) the effect of non-currency risks of investing in and conducting operations in foreign countries, including those relating to domestic and international political, social, economic and regulatory factors; (i) risks and uncertainties associated with our ongoing acquisition and divestiture activities; (j) the timing of and the realization of anticipated cost savings from restructuring initiatives, the ability to identify additional cost savings opportunities, and the risks of failing to meet any other objectives of our improvement plans; (k) risks related to the adequacy of our contingent liability reserves; (l) risks relating to a public health crisis similar to the Covid pandemic; (m) risks related to acts of war similar to the recent conflict with Iran and the Russian invasion of Ukraine; (n) risks related to the transition or physical impacts of climate change and other natural disasters or meeting sustainability-related voluntary goals or regulatory requirements; (o) risks related to our or our third parties' use of technology including artificial intelligence, data breaches and data privacy violations; (p) the shift to remote work and online purchasing and the impact that has on residential and commercial real estate construction; and (q) other risks detailed in our filings with the Securities and Exchange Commission, including the risk factors set forth in our Form 10-K for the year ended May 31, 2025, as the same may be updated from time to time. We do not undertake any obligation to publicly update or revise any forward-looking statements to reflect future events, information or circumstances that arise after the filing date of this presentation.

This presentation includes certain company data that do not directly conform to generally accepted accounting principles, or GAAP, and certain company data that has been restated for improved clarity, understanding and comparability, or pro forma. All non-GAAP data in this presentation are indicated by footnote. Tables reconciling such data with GAAP measures are available through our website, www.rpminc.com under Investor Information/Presentations.

Growth in All Segments Leads to Record Q4 Results

Focus on competitive strengths and efficiency initiatives drives broad-based growth

FINANCIAL HIGHLIGHTS

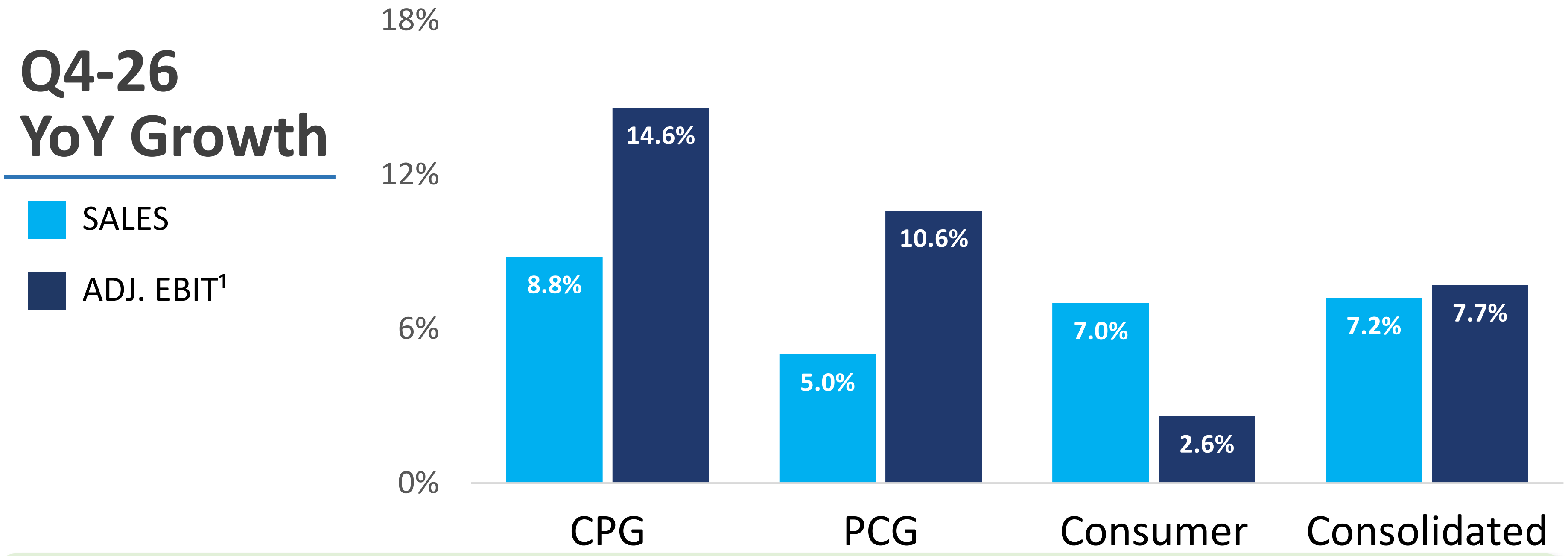
$2.23B
Q4 RECORD REVENUE
+7.2% FROM PY

$338.6M
Q4 RECORD ADJUSTED EBIT [1]
+7.7% FROM PY

$1.89
Q4 RECORD ADJUSTED EPS[1]
+9.9% FROM PY

15.2%
Q4 RECORD ADJUSTED EBIT MARGIN[1]

Q4-26 YoY Growth



	CPG		PCG		Consumer		Consolidated	
RECORD Q4	✓	✓	✓	✓	✓	✓	✓	✓

Record consolidated adjusted EBIT[1] in 16 out of the last 18 quarters

(1) EBIT, adjusted EBIT, and adjusted EPS are non-GAAP financial measures. Refer to Appendix for reconciliations between GAAP and non-GAAP measures.

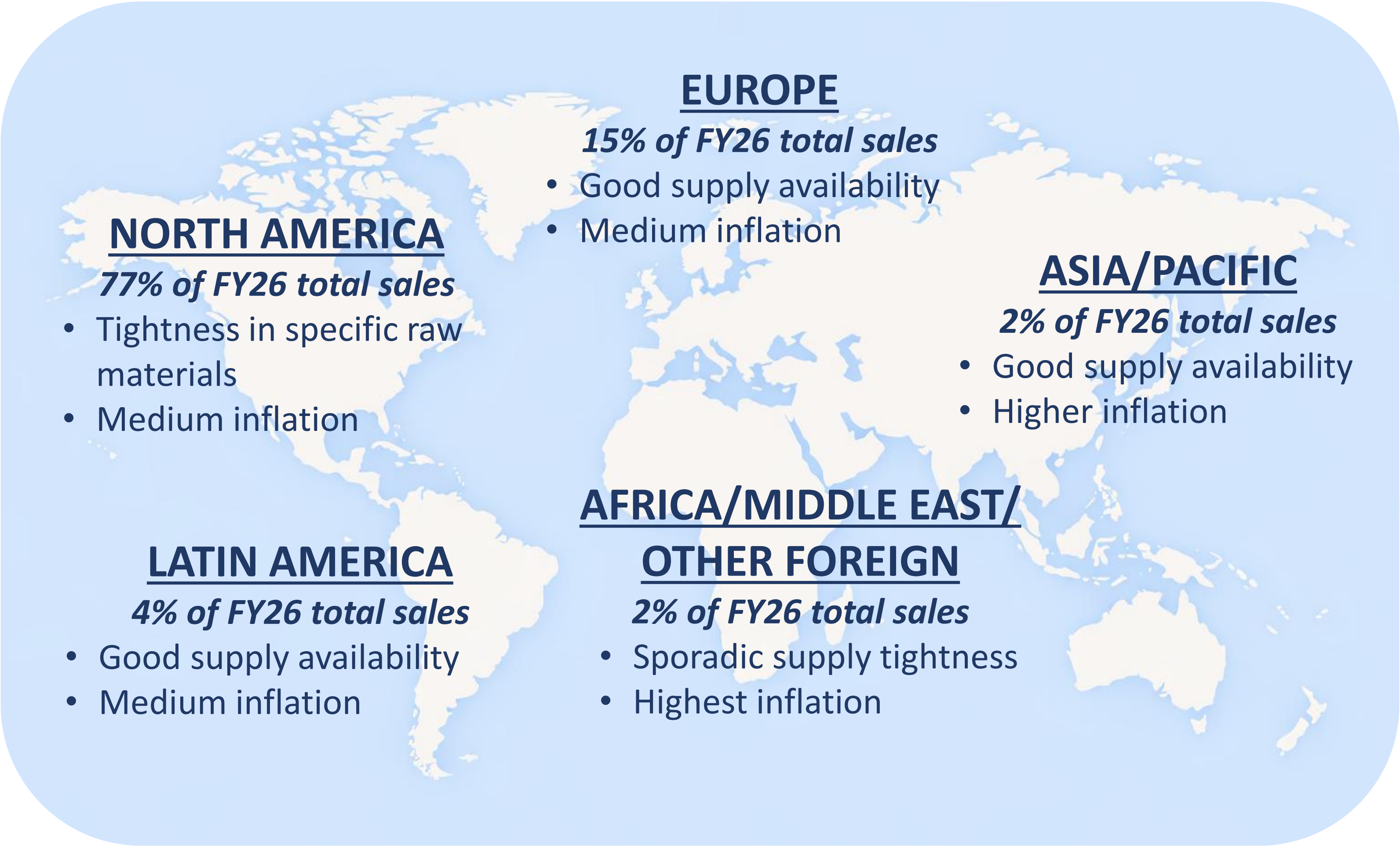
Procurement Actions and Pricing Mitigate Inflationary Pressures

RPM RAW MATERIAL OVERVIEW

- Generally good supply availability globally
- Tightness in some propylene oxide derived products and MDI due to supplier issues
- Spot prices have declined from peak
- Expecting 5% to 6% raw material inflation in Q1
- Expecting 6% to 8% raw material inflation in Q2
- Situation remains dynamic

RPM ACTIONS

- Price vs. inflation dollars positive in Q4
- Price vs. inflation dollars expected to be neutral in Q1
- Expect to recover gross margin percentage later in FY27, assuming stable raw material costs



Operational Improvements Continue to Drive Record Results

Previously announced $75 million in FY27 SG&A-focused benefits remains on track

Continuing to implement operational improvements

620
Trained Green Belts

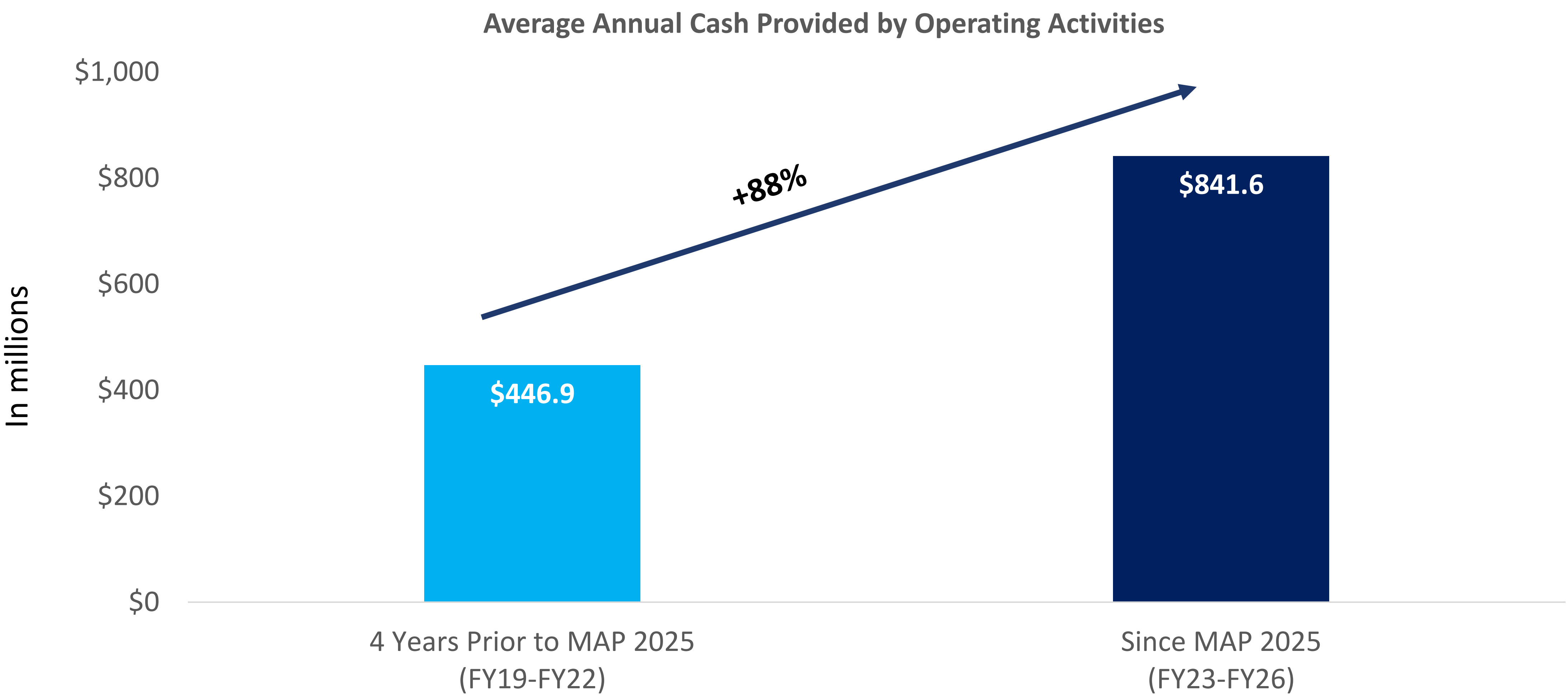
$30 million
of Green Belt Projects in pipeline

EXPANDING
methodology to administrative functions

Investor Day planned for Nov. 9, 2026, to discuss strategic priorities and details on next operating improvement plan

New class of Green Belts

Structural Improvements to Operating Cash Flow



Fiscal 2026 Fourth-Quarter Financial Results | Consolidated

Margin expansion in an inflationary environment

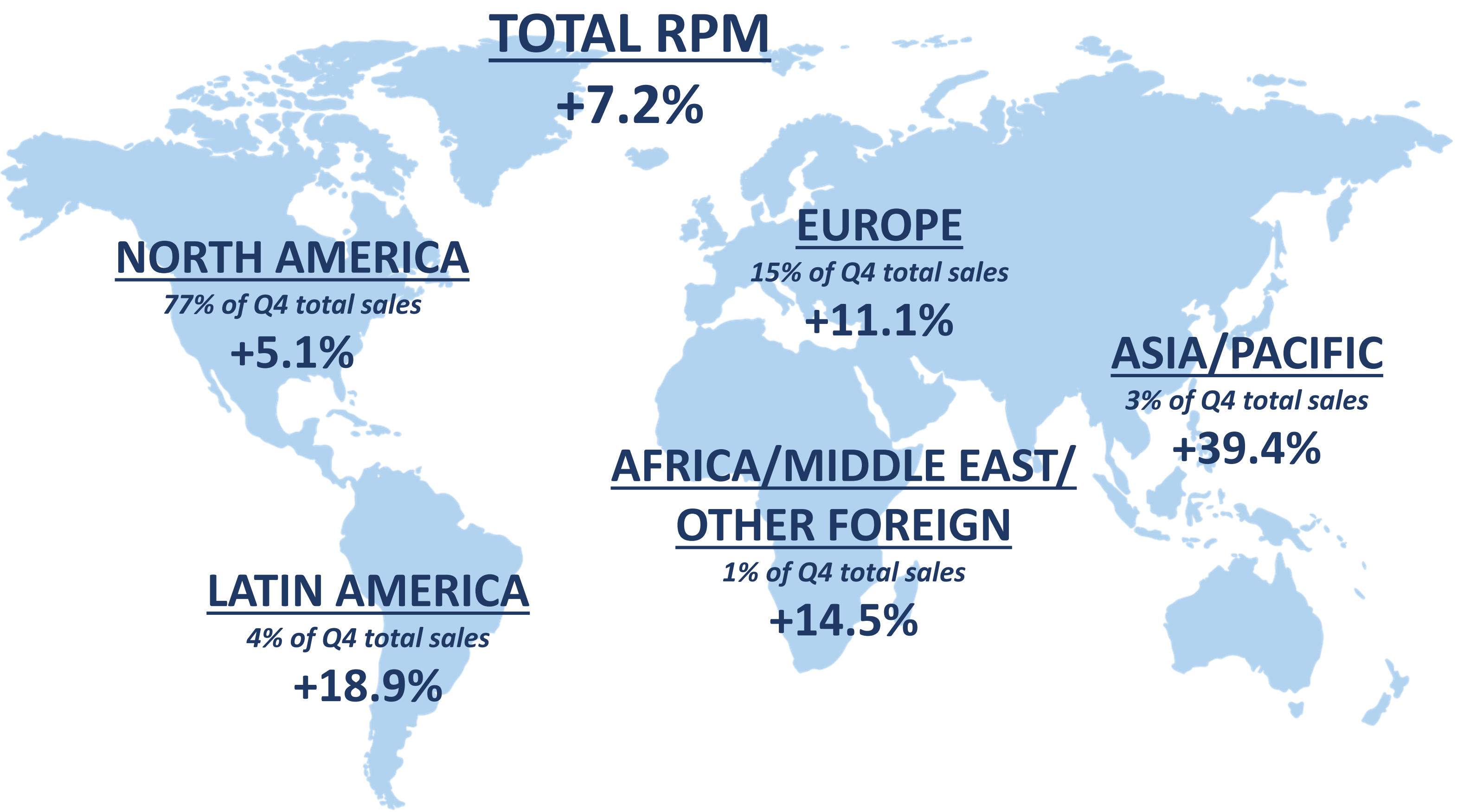
($ in millions, except per share amounts)	Q4 2026	Q4 2025	% Change
Sales	$2,231.8	$2,082.0	+7.2%
EBIT[1]	$308.0	$271.0	+13.6%
Adjusted EBIT[1]	$338.6	$314.4	+7.7%
Adjusted EBIT Margin[1]	15.2%	15.1%	+10 bps
Net Income	$221.2	$225.8	-2.0%
Diluted EPS	$1.73	$1.76	-1.7%
Adjusted Diluted EPS[1]	$1.89	$1.72	+9.9%

(1) EBIT, Adjusted EBIT, Adjusted EBIT Margin and Adjusted Diluted EPS are non-GAAP financial measures. Refer to Appendix for reconciliations between GAAP and non-GAAP measures.

KEY POINTS

- Record sales driven by engineered solutions for high-performance buildings and infrastructure projects, M&A and positive pricing to offset inflation
- Sales included a 2.5% organic increase, a 3.5% increase from acquisitions net of divestitures, and a 1.2% tailwind from F/X
- Record adjusted EBIT with volume growth and operational efficiency improvements driving improved fixed-cost utilization, which offset higher healthcare and insurance expenses and inflation
- Adjusted EBIT growth was in addition to strong growth in the prior year, when adjusted EBIT increased 10.1%
- Record adjusted EPS driven by adjusted EBIT growth

Sales Growth in USD by Region | Q4-26



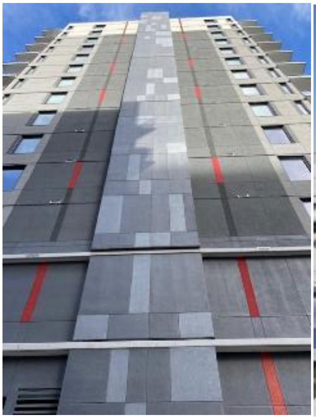
KEY POINTS

- Double-digit growth in emerging markets, driven by strong demand for engineered solutions for high-performance building and infrastructure projects
- Solid North American growth driven by turnkey and system solutions for high-performance buildings
- European growth driven by M&A
- Markets outside of the US generally aided by F/X

Fiscal 2026 Fourth-Quarter Financial Results
Broad-based growth leads to record results

CONSTRUCTION PRODUCTS GROUP

TREMCO Dryvit Nudura
PUREAIR CONTROL SERVICES · EUCLID CHEMICAL · illbruck
Flowcrete Nullifire Vandex Kalzip
Viapol KRC
LEGEND BRANDS DRIEAZ PROCHEM



($ in millions, except margins)	*Q4* 2026	*Q4* 2025	% Change
Sales	$904.2	$831.1	+8.8%
EBIT[1]	$167.7	$148.7	+12.8%
Adjusted EBIT[1]	$175.1	$152.8	+14.6%
Adjusted EBIT Margin[1]	19.4%	18.4%	+100 bps

Sales Components	
• Organic	+5.7%
• Acquisitions / divestitures	+1.6%
• F/X	+1.5%

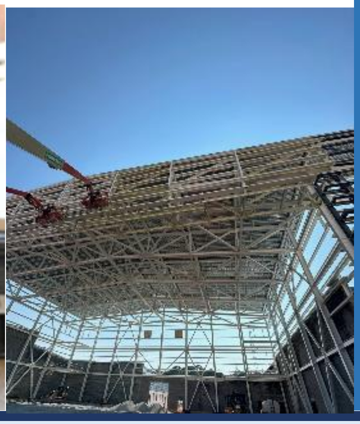
- Record sales driven by broad-based strength led by the concrete admixtures business
- Strong demand for roofing restoration systems and service, as well as labor-saving wall systems for high-performance buildings, including data centers
- Pricing to offset inflation and F/X also contributed to growth
- Record adjusted EBIT driven by higher volumes resulting in improved fixed-cost leverage, favorable mix and SG&A-focused optimization actions

(1) EBIT, Adjusted EBIT, and Adjusted EBIT Margin are non-GAAP financial measures. Refer to Appendix for reconciliations between GAAP and non-GAAP measures.

Fiscal 2026 Fourth-Quarter Financial Results
Record results driven by fireproofing and food coatings and ingredients

PERFORMANCE COATINGS GROUP





($ in millions, except margins)	*Q4* 2026	*Q4* 2025	% Change
Sales	$562.8	$536.2	+5.0%
EBIT[1]	$83.0	$66.1	+25.6%
Adjusted EBIT[1]	$84.9	$76.8	+10.6%
Adjusted EBIT Margin[1]	15.1%	14.3%	+80 bps

Sales Components	
• Organic	+2.2%
• Acquisitions	+1.5%
• F/X	+1.3%

- Record sales driven by broad-based strength across its businesses, particularly in fireproofing systems for high-performance buildings, including data centers and food coatings & ingredients
- Strong demand in emerging markets and pricing to offset inflation also contributed to sales growth
- Record adjusted EBIT was driven by higher sales, increased volumes resulting in improved fixed cost leverage, and SG&A-focused optimization actions, partially offset by a $3.2 million bad debt expense from a customer bankruptcy

(1) EBIT, Adjusted EBIT, and Adjusted EBIT Margin are non-GAAP financial measures. Refer to Appendix for reconciliations between GAAP and non-GAAP measures.

Fiscal 2026 Fourth-Quarter Financial Results
Record results driven by M&A and operational improvement benefits

CONSUMER GROUP

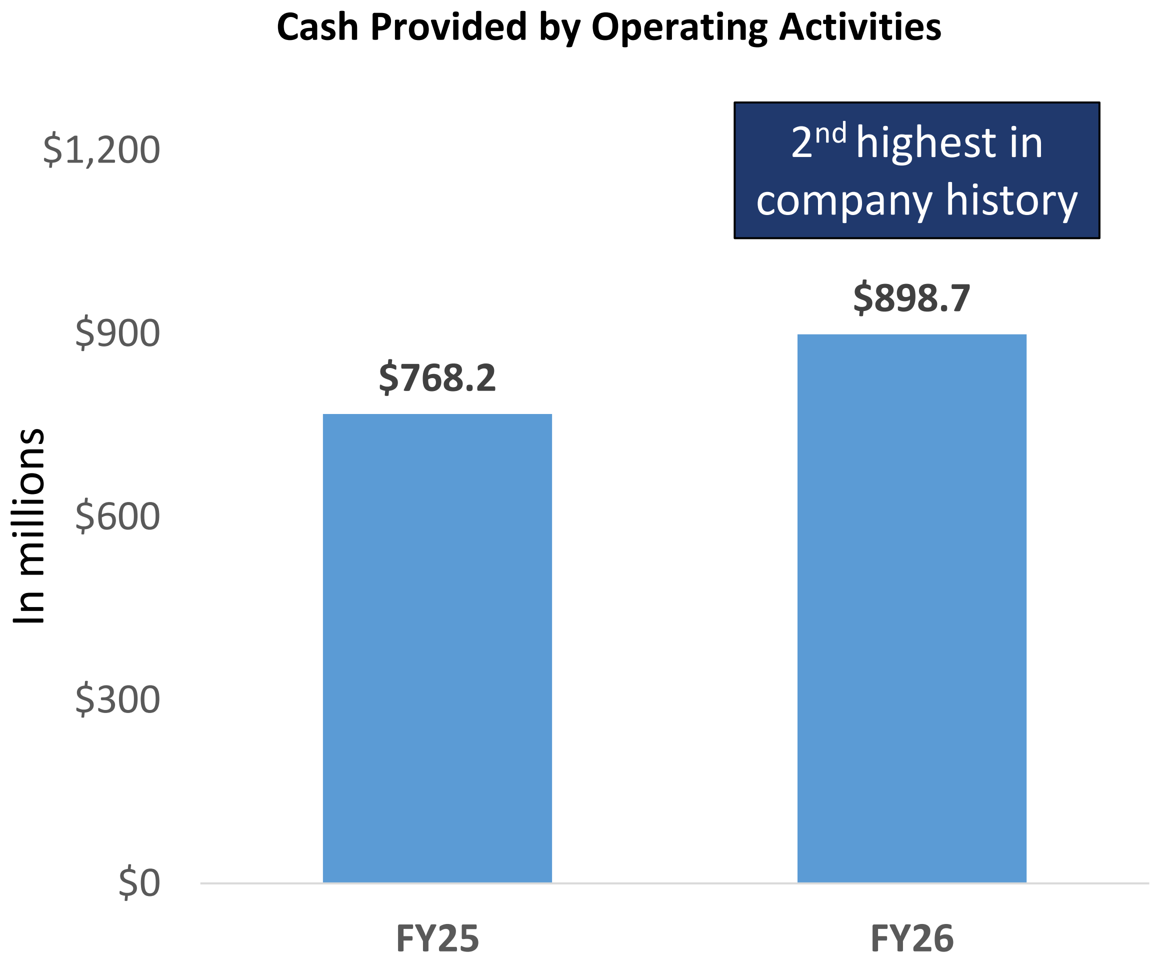
($ in millions, except margins)	Q4 2026	Q4 2025	% Change
Sales	$764.8	$714.6	+7.0%
EBIT[1]	$107.4	$96.3	+11.5%
Adjusted EBIT[1]	$123.3	$120.2	+2.6%
Adjusted EBIT Margin[1]	16.1%	16.8%	-70 bps

Sales Components	
• Organic	-0.8%
• Acquisitions	+7.2%
• F/X	+0.6%

- Record sales driven by acquisitions and increased pricing to recover inflation, partially offset by soft DIY markets
- Record adjusted EBIT driven by the sales growth and MAP operational improvements, including SG&A-focused optimization actions, which more than offset reduced fixed-cost absorption from lower volumes and inflation
- The integration of acquired businesses also contributed to adjusted EBIT growth
- Adjusted EBIT excludes a $9.7 million non-cash impairment charge related to the Color Group

(1) EBIT, Adjusted EBIT, and Adjusted EBIT Margin are non-GAAP financial measures. Refer to Appendix for reconciliations between GAAP and non-GAAP measures.

Working Capital Efficiency and Record Earnings Enable Strong Cash Flow



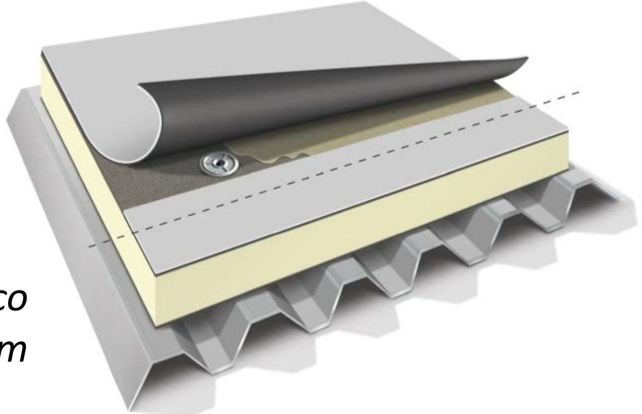
Cash Flow and Balance Sheet Update

- Structural working capital efficiency and margin improvements enabled by MAP resulted in FY26 operating cash flow being 2nd highest in company history
- Returned $349.2 million to shareholders through share repurchases and dividends in FY26, up 7.3% vs. prior year
- $700 million increase to authorized share repurchase program
- FY26 capex of $223.5 million down $6.4 million vs. prior year
- $202.4 million used for M&A in FY26, including closing of Kalzip in Q4
- Liquidity of $1.09 billion at end of FY26

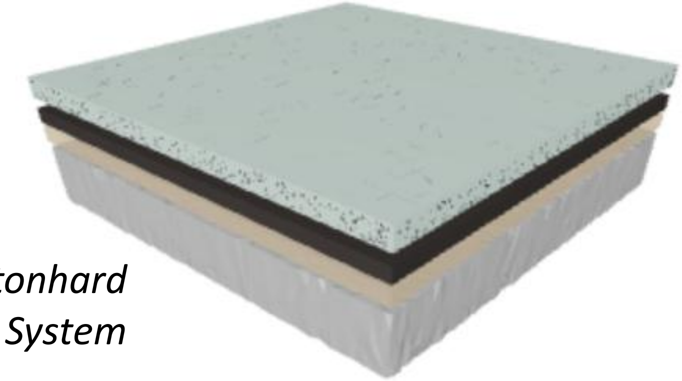
Compelling Value Proposition from RPM Systems

Value to Building Owners

- Guarantees of high performance
- Simplified procurement
- Improved construction times



Tremco
Roof System



Stonhard
Floor System

Tremco
Wall System

Value to RPM

- More RPM products per project
- Competitive advantage
- Strong M&A pipeline

Q1-27 Outlook

	CURRENT Q1-27 OUTLOOK (YOY)
SALES | **Consolidated**	+MSD% range
Construction Products Group	+MSD% range
Performance Coatings Group	+MSD% range
Consumer Group	+MSD% range
ADJUSTED EBITDA | **Consolidated**	+MSD% range

Expected Trends in Q1-27

(+) SG&A-focused optimization actions
(+) Pricing to recover inflation
(+) High-performance buildings & infrastructure
(+) Resilient repair and maintenance demand
(+) Solid pipeline of construction projects

(-) Economic uncertainty
(-) Inflation, including healthcare
(-) Start-up costs at new shared facilities

Note – primary measure of profit / loss transitioning to adjusted EBITDA

MSD = Mid-Single-Digit

FY27 Full-Year Outlook

	CURRENT FY-27 OUTLOOK (YOY)
SALES | **Consolidated**	+3% to +7%
ADJUSTED EBITDA | **Consolidated**	+5% to +10%

Expected Trends in FY27

(+) New MAP 3.0 program
(+) Previously announced $75M SG&A-focused savings
(+) Pricing to recover inflation
(+) High-performance buildings & infrastructure
(+) Resilient repair and maintenance demand

(-) Economic uncertainty
(-) Inflation, particularly in 1H-27
(-) Start-up costs at new shared facilities
(-) More challenging comparisons in 2H-27

Note – primary measure of profit / loss transitioning to adjusted EBITDA

Appendix

Reconciliation of Non-GAAP to GAAP Measures

Consolidated Statements of Income: Three Months

($ in thousands, except per share and percent data)
(Unaudited)

	Three Months Ended May 31,				
	2026	%	2025	%	% Change
Net Sales	$ 2,231,835		$ 2,081,975		7.2
Cost of Sales	1,281,809	57.4	1,200,204	57.6	
Gross Profit	950,026	42.6	881,771	42.4	
SG&A	635,259	28.5	592,845	28.5	
Restructuring Expense	9,412	0.4	6,764	0.4	
Goodwill Impairment	-	0.0	11,352	0.5	
Other (Income), Net	(2,622)	(0.1)	(224)	0.0	
EBIT** (non-GAAP measure)	307,977	13.8	271,034	13.0	13.6
Interest Expense	27,266	1.2	25,939	1.3	
Investment (Income), Net	(11,280)	(0.5)	(3,281)	(0.2)	
Income Before Taxes	291,991	13.1	248,376	11.9	
Provision for Income Taxes	70,436	3.2	22,367	1.1	
Net Income	221,555	9.9	226,009	10.8	(2.0)
Less: Net Income Attributable to Noncontrolling Interests	339	0.0	251	0.0	
Net Income Attributable to RPM Stockholders	$ 221,216	9.9	$ 225,758	10.8	(2.0)
Diluted EPS	$ 1.73		$ 1.76		(1.7)

NOTE – Refer to “Non-GAAP Financial Measures” slide for definition of EBIT.

Consolidated Statements of Income: Fiscal Year

($ in thousands, except per share and percent data)
(Unaudited)

	Fiscal Year Ended May 31,				
	2026	%	2025	%	% Change
Net Sales	$ 7,863,422		$ 7,372,644		6.7
Cost of Sales	4,605,197	58.6	4,322,166	58.6	
Gross Profit	3,258,225	41.4	3,050,478	41.4	
SG&A	2,292,130	29.1	2,150,537	29.2	
Restructuring Expense	42,612	0.5	24,979	0.3	
Goodwill Impairment	-	0.0	11,352	0.2	
Other (Income), Net	(11,512)	(0.1)	(1,594)	0.0	
EBIT** (non-GAAP measure)	934,995	11.9	865,204	11.7	8.1
Interest Expense	111,544	1.4	96,543	1.3	
Investment (Income), Net	(46,889)	(0.6)	(24,099)	(0.4)	
Income Before Taxes	870,340	11.1	792,760	10.8	
Provision for Income Taxes	207,857	2.7	102,433	1.5	
Net Income	662,483	8.4	690,327	9.3	(4.0)
Less: Net Income Attributable to Noncontrolling Interests	1,091	0.0	1,639	0.0	
Net Income Attributable to RPM Stockholders	$ 661,392	8.4	$ 688,688	9.3	(4.0)
Diluted EPS	$ 5.17		$ 5.35		(3.4)

NOTE – Refer to “Non-GAAP Financial Measures” slide for definition of EBIT.

Non-GAAP Financial Measures

The following are the non-GAAP financial measures used in this presentation:

***Interest (Income) Expense, Net** includes the combination of interest (income) expense and investment (income) expense, net.

****EBIT** is defined as earnings (loss) before interest and taxes. Management uses EBIT, as defined, as a measure of operating performance, since interest (income) expense, net, essentially relates to corporate functions, as opposed to segment operations.

*****Adjusted EBIT** is defined as earnings (loss) before interest and taxes, adjusted for items that management does not consider to be indicative of ongoing operations. Management uses Adjusted EBIT, as defined, as a measure of operating performance, since interest (income) expense, net, essentially relates to corporate functions, as opposed to segment operations. Tables reconciling this non-GAAP data with GAAP measures are available in the appendix of this presentation.

******Adjusted EBITDA** is defined as earnings (loss) before interest, taxes, depreciation and amortization, adjusted for items that management does not consider to be indicative of ongoing operations. Management uses Adjusted EBITDA, as defined, as a measure of operating performance, since interest (income) expense, net, relates to corporate functions, as opposed to segment operations. Additionally, adjusted EBITDA is an operating measure that provides investors with a measure of operating results unaffected by differences in capital structures, capital investment cycles and ages of related assets among otherwise comparable companies.

Adjustments Detail

A. Includes charges incurred related to headcount reductions and facility closures recorded in "Restructuring Expense" on the Consolidated Statements of Income. Restructuring Expense related to MAP 2025 totaled $1.9 million and $6.8 million for the quarters ended May 31, 2026 and May 31, 2025 respectively and $18.2 million and $25.0 million for the years ended May 31, 2026 and May 31, 2025 respectively. Other related expenses include inventory writeoffs in connection with restructuring activities recorded in "Cost of Sales" and accelerated depreciation and amortization recorded within "Cost of Sales" or "Selling, General, & Administrative Expenses ("SG&A") depending on the nature of the expense.

B. Includes charges incurred related to headcount reductions and facility closures associated with the SG&A-focused optimization actions and other early-stage MAP 3.0 actions recorded in "Restructuring Expense" on the Consolidated Statements of Income. Restructuring Expense related to the 2026 restructuring action totaled $7.5 million for the quarter ended May 31, 2026 and $24.4 million for the year ended May 31, 2026. Other related expenses consist of higher executive departure costs, including accelerated stock compensation expense, that do not qualify as restructuring expense and are recorded within "SG&A," as well as inventory writeoffs in connection with restructuring activities recorded in "Cost of Sales" and accelerated depreciation recorded within "Cost of Sales" or "SG&A," depending on the nature of the expense.

C. Reflects $11.4 million of goodwill impairment recorded in "Goodwill Impairment" and $1.7 million of intangible asset impairment recorded in "SG&A." Both charges are related to the Color Group reporting unit in our Consumer Segment due to the continued softness in OEM markets and underperformance in our growth initiatives with this reporting unit.

D. Impairment charges related to property, plant and equipment in two asset groups within the Color Group reporting unit of our Consumer Segment due to reduced cash flow projections as a result of market softness.

E. Includes expenses incurred as a result of our stated goals to consolidate over 75 ERP systems across the organization to one ERP platform per segment, as part of our overall MAP strategy as well as costs incurred for other decision support tools to facilitate our commercial initiatives related to MAP 2025 which have been incurred in all segments, as well as Corporate/Other, and have been recorded within "SG&A".

Adjustments Detail Continued

F. Includes expenses incurred to consolidate accounting locations, costs incurred to implement technologies and processes to drive improved data analytics/decision making and cost incurred to implement new global manufacturing methodologies with the goal of improving operating efficiency incurred within all of our segments as well as Corporate/Other and recorded within "SG&A". All of this spend is in support of stated MAP goals with the most significant expense incurred within Corporate/Other.

G. Amortization of inventory fair value adjustments related to acquisitions recorded in “Cost of Sales”.

H. Fiscal 2026 reflects gains recorded in “SG&A” associated with the divestiture of a product line and a waterproofing services business within our CPG segment. Fiscal 2025 reflects gains recorded in “SG&A” associated with post-closing adjustments for the sale of the non-core furniture warranty business which was sold in fiscal 2023.

I. Net gain recognized related to the sale of certain properties within the PCG and Consumer Segments which were closed as part of the MAP 2025 program.

J. The fair value adjustment of the earn out liabilities associated with the Star Brands Group acquisition, as well as one other smaller acquisition, as management does not consider these gains to be reflective of the company’s core business operations.

K. Represents incremental expense related to an adverse legal ruling from a case associated with a business that was divested in FY23.

L. Environmental remediation costs related to a facility that has not been owned or operated for approximately 25 years.

M. The adjustment for the three-month period and year ended May 31, 2025, includes incremental benefits of the U.S. deduction for foreign derived intangible income and the foreign tax rate differential associated with certain global capital structure initiatives completed in FY25. Additionally, the FY25 year-to-date adjustment includes adjustments to U.S. foreign tax credits recognized because of global cash redeployment and debt optimization projects, as well as other adjustments to our net deferred tax asset related to U.S. foreign tax credit carryforwards resulting from our reassessment of income tax positions following developments in U.S. income tax case law.

N. Investment returns include realized net gains and losses on sales of investments and unrealized net gains and losses on equity securities, which are adjusted due to their inherent volatility. Management does not consider these gains and losses, which cannot be predicted with any level of certainty, to be reflective of the company's core business operations.

Reconciliation of "Reported" to "Adjusted" EPS: Three Months

(Unaudited)

Reconciliation of Reported Earnings per Diluted Share to Adjusted Earnings per Diluted Share (All amounts presented after-tax):	Three Months Ended May 31, 2026	Three Months Ended May 31, 2025
Reported Earnings per Diluted Share	$ 1.73	$ 1.76
MAP 2025 restructuring and other related expense, net (a)	0.01	0.11
2026 restructuring and other related expense, net (b)	0.06	-
Goodwill and intangible asset impairments (c)	-	0.09
Property, plant and equipment impairment (d)	0.06	-
ERP consolidation plan (e)	0.02	0.02
Professional fees (f)	0.05	0.03
Inventory step-up costs (g)	-	0.02
(Gain) on sale of closed facilities, net (i)	(0.01)	-
(Gain) on acquisition earn-out fair value adjustment (j)	(0.01)	-
Legal contingency adjustment on a divested business (k)	-	0.03
Environmental expense for a closed facility (l)	0.01	-
Income tax adjustments (m)	-	(0.34)
Investment returns (n)	(0.03)	-
Adjusted Earnings per Diluted Share****	$ 1.89	$ 1.72

****Adjusted EPS is provided for the purpose of adjusting diluted earnings per share for items impacting earnings that are not considered by management to be indicative of ongoing operations.

NOTE: Refer to "Adjustments detail" slide for further information on adjustments outlined above

Reconciliation of "Reported" to "Adjusted" EPS: Fiscal Year

(Unaudited)

Reconciliation of Reported Earnings per Diluted Share to Adjusted Earnings per Diluted Share (All amounts presented after-tax):	Fiscal Year Ended May 31, 2026		Fiscal Year Ended May 31, 2025	
Reported Earnings per Diluted Share	$	5.17	$	5.35
MAP 2025 restructuring and other related expense, net (a)		0.12		0.29
2026 restructuring and other related expense, net (b)		0.19		-
Goodwill and intangible asset impairments (c)		-		0.09
Property, plant and equipment impairment (d)		0.06		-
ERP consolidation plan (e)		0.08		0.09
Professional fees (f)		0.10		0.18
Inventory step-up costs (g)		0.05		0.02
(Gain) on sale of closed facilities, net (i)		(0.03)		-
(Gain) on acquisition earn-out fair value adjustments (j)		(0.11)		-
Legal contingency adjustment on a divested business (k)		-		0.04
Environmental expense for a closed facility (l)		0.01		-
Income tax adjustments (m)		-		(0.74)
Investment returns (n)		(0.11)		(0.02)
Adjusted Earnings per Diluted Share****	$	5.53	$	5.30

****Adjusted EPS is provided for the purpose of adjusting diluted earnings per share for items impacting earnings that are not considered by management to be indicative of ongoing operations.

NOTE: Refer to "Adjustments detail" slide for further information on adjustments outlined above

EBIT** (Non-GAAP Measure): RPM Consolidated: Three Months

($ in thousands, except percent data) (Unaudited)	Three Months Ended May 31, 2026	Three Months Ended May 31, 2025
Net Income	$ 221,555	$ 226,009
Provision for Income Taxes	70,436	22,367
Income Before Income Taxes	291,991	248,376
Interest Expense	27,266	25,939
Investment (Income), Net	(11,280)	(3,281)
EBIT** (non-GAAP measure)	307,977	271,034
MAP 2025 restructuring and other related expense, net (a)	2,691	13,335
2026 restructuring and other related expense, net (b)	9,972	-
Goodwill and intangible asset impairments (c)	-	13,080
Property, plant and equipment impairment (d)	9,721	-
ERP consolidation plan (e)	2,690	3,525
Professional fees (f)	7,749	4,356
Inventory step-up costs (g)	151	3,270
(Gain) on sale of closed facilities, net (i)	(1,641)	-
(Gain) on acquisition earn-out fair value adjustment (j)	(1,710)	-
Legal contingency adjustment on a divested business (k)	-	5,777
Environmental expense for a closed facility (l)	1,000	-
Adjusted EBIT*** (non-GAAP measure)	$ 338,600	$ 314,377
Net Sales	$ 2,231,835	$ 2,081,975
Adj EBIT*** as a % of Net Sales (non-GAAP measure)	15.2%	15.1%

NOTE – Refer to “Non-GAAP Financial Measures” slide for definitions of non-GAAP measures identified (*) in the table above and “Adjustments Detail” slide for further information on adjustments outlined above.

EBIT** (Non-GAAP Measure): RPM Consolidated: Fiscal Year

($ in thousands, except percent data) (Unaudited)	Fiscal Year Ended May 31,	
	2026	2025
Net Income	$ 662,483	$ 690,327
Provision for Income Taxes	207,857	102,433
Income Before Income Taxes	870,340	792,760
Interest Expense	111,544	96,543
Investment (Income), Net	(46,889)	(24,099)
EBIT** (non-GAAP measure)	934,995	865,204
MAP 2025 restructuring and other related expense, net (a)	23,059	42,861
2026 restructuring and other related expense, net (b)	32,082	-
Goodwill and intangible asset impairments (c)	-	13,080
Property, plant and equipment impairment (d)	9,721	-
ERP consolidation plan (e)	13,739	15,044
Professional fees (f)	17,320	29,994
Inventory step-up costs (g)	8,196	4,026
(Gain) on sale of assets and businesses (h)	(400)	(237)
(Gain) on sale of closed facilities, net (i)	(5,871)	-
(Gain) on acquisition earn-out fair value adjustments (j)	(14,417)	-
Legal contingency adjustment on a divested business (k)	-	6,059
Environmental expense for a closed facility (l)	1,000	-
Adjusted EBIT*** (non-GAAP measure)	$ 1,019,424	$ 976,031
Net Sales	$ 7,863,422	$ 7,372,644
Adj EBIT*** as a % of Net Sales (non-GAAP measure)	13.0%	13.2%

NOTE – Refer to “Non-GAAP Financial Measures” slide for definitions of non-GAAP measures identified (*) in the table above and “Adjustments Detail” slide for further information on adjustments outlined above.

EBIT** (Non-GAAP Measure): Construction Products Segment: Three Months

($ in thousands, except percent data)
(Unaudited)

	Three Months Ended May 31,	
	2026	2025
Income Before Income Taxes	$ 167,503	$ 148,103
Add: Interest Expense, Net*	216	586
EBIT** (non-GAAP measure)	167,719	148,689
MAP 2025 restructuring and other related expense, net (a)	2,206	3,281
2026 restructuring and other related expense, net (b)	4,879	-
ERP consolidation plan (e)	-	82
Professional fees (f)	152	507
Inventory step-up costs (g)	102	194
Adjusted EBIT*** (non-GAAP measure)	$ 175,058	$ 152,753
Net Sales	$ 904,235	$ 831,134
Adj EBIT*** as a % of Net Sales (non-GAAP measure)	19.4%	18.4%

NOTE – Refer to “Non-GAAP Financial Measures” slide for definitions of non-GAAP measures identified (*) in the table above and “Adjustments Detail” slide for further information on adjustments outlined above.

EBIT** (Non-GAAP Measure): Construction Products Segment: Fiscal Year

($ in thousands, except percent data)
(Unaudited)

	Fiscal Year Ended May 31,	
	2026	2025
Income Before Income Taxes	$ 448,328	$ 425,111
Add: Interest Expense, Net*	2,475	2,496
EBIT** (non-GAAP measure)	450,803	427,607
MAP 2025 restructuring and other related expense, net (a)	11,130	8,830
2026 restructuring and other related expense, net (b)	9,521	-
ERP consolidation plan (e)	1,244	388
Professional fees (f)	722	1,109
Inventory step-up costs (g)	102	453
(Gain) on sale of assets and a business (h)	(400)	-
Adjusted EBIT*** (non-GAAP measure)	$ 473,122	$ 438,387
Net Sales	$ 3,069,785	$ 2,874,452
Adj EBIT*** as a % of Net Sales (non-GAAP measure)	15.4%	15.3%

NOTE – Refer to “Non-GAAP Financial Measures” slide for definitions of non-GAAP measures identified (*) in the table above and “Adjustments Detail” slide for further information on adjustments outlined above.

EBIT** (Non-GAAP Measure): Performance Coatings Segment: Three Months

($ in thousands, except percent data)
(Unaudited)

	Three Months Ended May 31,	
	2026	2025
Income Before Income Taxes	$ 83,641	$ 66,738
Add: Interest (Income), Net*	(653)	(664)
EBIT** (non-GAAP measure)	82,988	66,074
MAP 2025 restructuring and other related expense, net (a)	430	3,259
2026 restructuring and other related expense, net (b)	2,617	-
ERP consolidation plan (e)	548	615
Professional fees (f)	608	512
Inventory step-up costs (g)	49	515
(Gain) on sale of closed facilities, net (i)	(1,641)	-
(Gain) on acquisition earn-out fair value adjustment (j)	(1,710)	-
Legal contingency adjustment on a divested business (k)	-	5,777
Environmental expense for a closed facility (l)	1,000	-
Adjusted EBIT*** (non-GAAP measure)	$ 84,889	$ 76,752
Net Sales	$ 562,801	$ 536,205
Adj EBIT*** as a % of Net Sales (non-GAAP measure)	15.1%	14.3%

NOTE – Refer to “Non-GAAP Financial Measures” slide for definitions of non-GAAP measures identified (*) in the table above and “Adjustments Detail” slide for further information on adjustments outlined above.

EBIT** (Non-GAAP Measure): Performance Coatings Segment: Fiscal Year

($ in thousands, except percent data) (Unaudited)	Fiscal Year Ended May 31,	
	2026	2025
Income Before Income Taxes	$ 309,044	$ 277,975
Add: Interest (Income), Net*	(3,175)	(2,734)
EBIT** (non-GAAP measure)	305,869	275,241
MAP 2025 restructuring and other related expense, net (a)	6,176	7,977
2026 restructuring and other related expense, net (b)	7,348	-
ERP consolidation plan (e)	2,451	2,689
Professional fees (f)	1,685	1,100
Inventory step-up costs (g)	191	1,012
(Gain) on sale of a business (h)	-	(237)
(Gain) on sale of closed facilities, net (i)	(1,511)	-
(Gain) on acquisition earn-out fair value adjustment (j)	(1,710)	-
Legal contingency adjustment on a divested business (k)	-	6,059
Environmental expense for a closed facility (l)	1,000	-
Adjusted EBIT*** (non-GAAP measure)	$ 321,499	$ 293,841
Net Sales	$ 2,131,914	$ 1,995,816
Adj EBIT*** as a % of Net Sales (non-GAAP measure)	15.1%	14.7%

NOTE – Refer to “Non-GAAP Financial Measures” slide for definitions of non-GAAP measures identified (*) in the table above and “Adjustments Detail” slide for further information on adjustments outlined above.

EBIT** (Non-GAAP Measure): Consumer Segment: Three Months

($ in thousands, except percent data)
(Unaudited)

	Three Months Ended May 31,	
	2026	2025
Income Before Income Taxes	$ 107,265	$ 96,003
Add: Interest Expense, Net*	127	341
EBIT** (non-GAAP measure)	107,392	96,344
MAP 2025 restructuring and other related expense, net (a)	55	6,795
2026 restructuring and other related expense, net (b)	2,482	-
Goodwill and intangible asset impairments (c)	-	13,080
Property, plant and equipment impairment (d)	9,721	-
ERP consolidation plan (e)	2,162	427
Professional fees (f)	1,533	1,019
Inventory step-up costs (g)	-	2,561
Adjusted EBIT*** (non-GAAP measure)	$ 123,345	$ 120,226
Net Sales	$ 764,799	$ 714,636
Adj EBIT*** as a % of Net Sales (non-GAAP measure)	16.1%	16.8%

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EBIT** (Non-GAAP Measure): Consumer Segment: Fiscal Year

($ in thousands, except percent data)
(Unaudited)

	Fiscal Year Ended May 31,	
	2026	2025
Income Before Income Taxes	$ 362,445	$ 332,827
Add: Interest Expense, Net*	363	1,421
EBIT** (non-GAAP measure)	362,808	334,248
MAP 2025 restructuring and other related expense, net (a)	5,753	26,054
2026 restructuring and other related expense, net (b)	11,445	-
Goodwill and intangible asset impairments (c)	-	13,080
Property, plant and equipment impairment (d)	9,721	-
ERP consolidation plan (e)	6,640	4,820
Professional fees (f)	4,506	2,764
Inventory step-up costs (g)	7,903	2,561
(Gain) on sale of closed facilities, net (i)	(4,360)	-
(Gain) on acquisition earn-out fair value adjustment (j)	(12,707)	-
Adjusted EBIT*** (non-GAAP measure)	$ 391,709	$ 383,527
Net Sales	$ 2,661,723	$ 2,502,376
Adj EBIT*** as a % of Net Sales (non-GAAP measure)	14.7%	15.3%

NOTE – Refer to “Non-GAAP Financial Measures” slide for definitions of non-GAAP measures identified (*) in the table above and “Adjustments Detail” slide for further information on adjustments outlined above.